







# EARNINGS CONFERENCE CALL

4Q-2020





MANAGEMENT 2020

01

PORTFOLIO'S COMMERCIAL MANAGEMENT

02

PORTFOLIO'S REAL ESTATE MANAGEMENT

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WORK AGENDA 2021





Q&A SESSION







MANAGEMENT 

# ► PEI AT AL GLANCE





**AUMS** 

**COP 6.9 Bn** 



**GLA** 

**1,043,172** m<sup>2</sup>



**TENANTS** 

1,244



**INVESTORS** 

4,557

# Management 2020

Commercial reliefs for the tenants, prioritizing longterm

Amount of reliefs granted

**COP 40,219 MM** 

Amount of deferrals granted

**COP 22,554 MM** 

Collection from deferrals

63%



Retention of tenants with a controlled vacancy, below two digits

8.8%

Physical Vacancy at closing

106,202 m<sup>2</sup>

retained in 2020

90%

Agreements' retention 2020 8.6%

Economic Vacancy at closing

**COP 74,341 MM** 

Annual revenues from retained m<sup>2</sup>

32,230 m<sup>2</sup>

new leases in 2020

Gross Debt / Assets

31%

Debt Service/Cost1

4.72%

Net receivables' turnover

10 days

**Profitability** 5 years

10.3%

Profitability 2020

5.8%

Dividend Yield<sup>2</sup> paid in 2020

4.77%

ADTV<sup>3</sup>

**COP 1,949MM** 

DCF 4Q2020

COP 133,119

**By Equity Security** 

<sup>1.</sup> Debt Service at the end of the year.

<sup>2.</sup> Dividend yield: Distributed Cash Flow per Security/ Security's Average Value. Includes 5 paid periods.





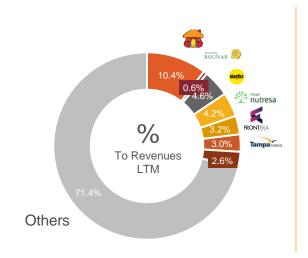
# PORTFOLIO'S COMMERCIAL MANAGEMENT



## Diversification of the Real Estate Assets' Portfolio

DIVERSIFICATION PER TENANT (% TOTAL PEI)

Others

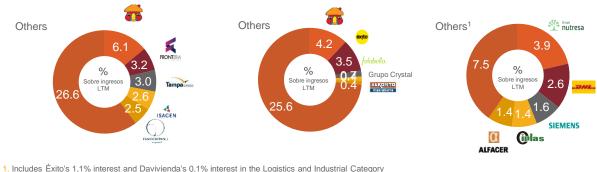


#### **CORPORATE**

#### **COMMERCIAL**

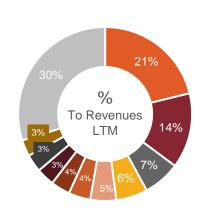
#### LOGISTICS AND INDUSTRIAL

#### SPECIAL USE





#### SHARE PER ECONOMIC SECTOR





Sobre ingresos LTM

**Banks** 

Services (general)

Retail (food)

Logistics

#### Diversified Industry

Mass Consumption

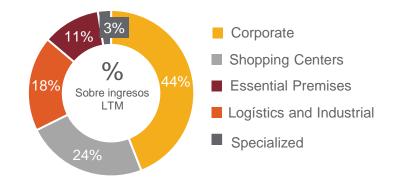
Restaurants

Oil & Gas Production

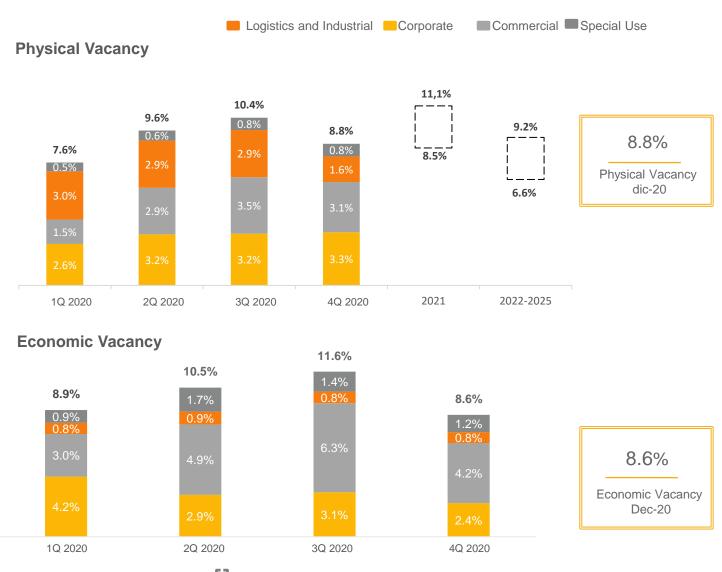
Airlines

Others

#### SHARE PER TYPE OF ASSET



# Portfolio's Occupancy



#### **Commercial Prospects**



192
Commercial Prospects



119,222 m<sup>2</sup>
Area under Negotiation



23
Properties



38
Advanced Negotiations

<sup>\*</sup> Information at the end of each quarter The figures for the next years are an estimation of both the vehicle's and the market's future conditions. Therefore, they may show changes. This does not entail a compliance commitment for the Real Estate Manager - Pei Asset Management

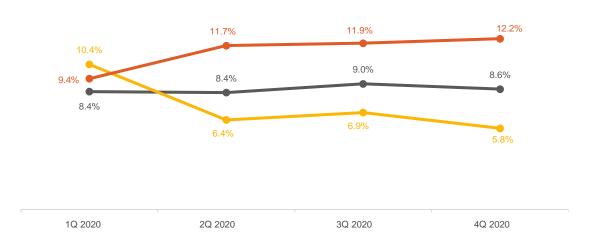
# PEI's Vacancy v. Market's Vacancy

Physical Vacancy - PEI

Economic Vacancy - PEI

Physical Vacancy - Market

Corporate (44% of the revenues)



Physical Vacancy increased because, although certain areas of the Amadeus building were subject to re-placement, such re-placement did not cover the whole available areas. On the other hand, Economic Vacancy decreased because the same building's grace period ended and certain penalties from early returns of the areas were paid.

**34,287 m²**Vacant Area



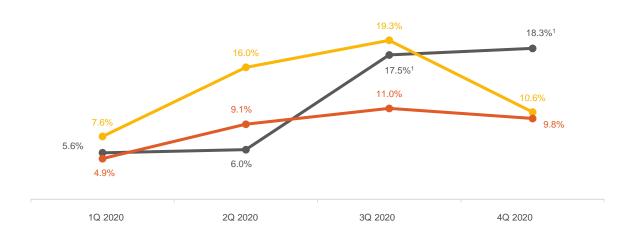
38 Prospects



30,996 m<sup>2</sup>
Area under
Commercialization

- Market information from: Colliers International Market Report (2020)
- Information at the end of each quarter
- 1. Benchmark used by Acecolombia in its national report with preliminary figures.

#### Commercial (35% of the revenues)



During the last quarter, Physical y Economic Vacancies decreased because new areas were placed and the shopping centers' billing increased as a result of the recovery of the sales made to consumers.

> 32,366 m<sup>2</sup> Vacant Area



130 Prospects



24,540 m<sup>2</sup>
Area under
Commercialization

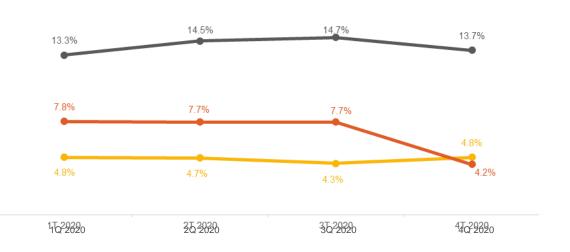
# Vacancy PEI vs Mercado

PEI's Physical Vacancy

PEI's Economic Vacancy

Market's Physical Vacancy

Logistics and Industrial (18% of the revenues)



Physical Vacancy dropped 350bps in the fourth quarter of 2020, driven by the complete occupation of Mosquera Warehouse by a leading tenant engaged in the provision of logistics and communication services.

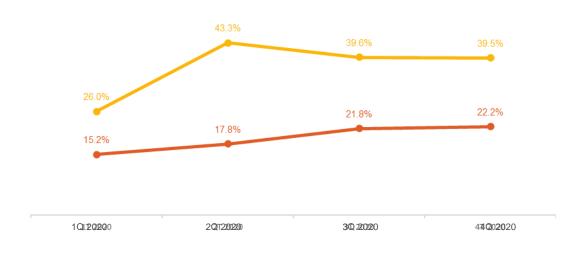
**16,569 m²**Vacant Area



8 Prospects

**62,928 m²**Area under commercialization

#### Specialized (3% of the revenues)



The category's Physical and Economic Vacancies **remain** at levels very similar to those of the previous quarter. Physical Vacancy registered a slight increase driven by the lower occupancy of the university housing during the end-of-year season.

**8,106 m²**Vacant Area



16 Prospects



**758 m²**Area under commercialization

- Market information from: Colliers International Market Report (2020)
- Information at the end of each quarter

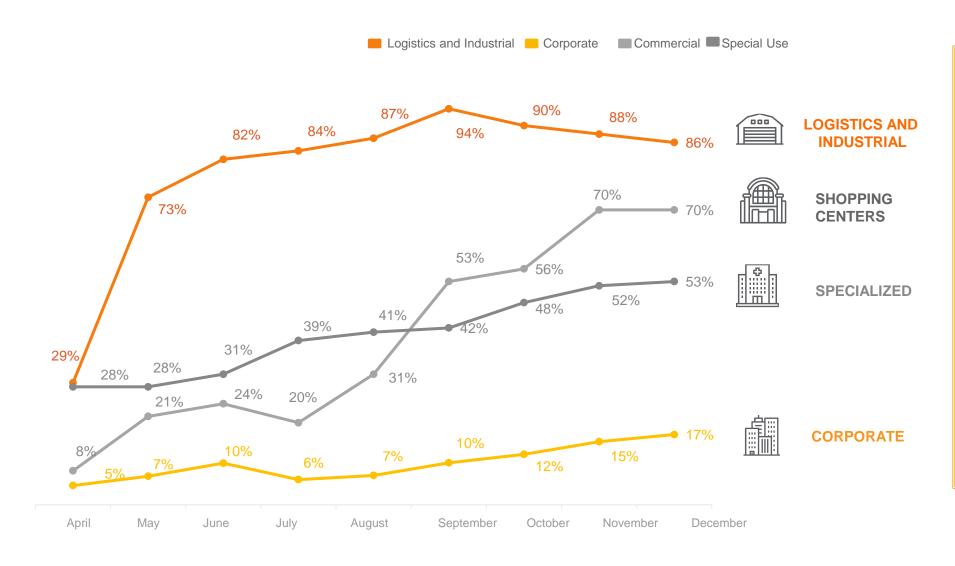






REAL ESTATE
PORTFOLIO'S
MANAGEMENT

### Traffic<sup>1</sup> in the Assets



The assets showed improved traffic dynamics as of June, because the economic reactivation enabled an expansion of the real estate assets' operation.

The Logistics and Industrial category had the **best performance** of 2020, due to its early reactivation in May.

The Commercial assets' traffic has increased since September.

The Corporate assets have shown a **moderately upward** trend throughout the year.

1. Calculated as the ratio between the people in transit in each asset category and the total capacity

# **ICONTEC's Biosafe Operations Certification**

Pei Asset Management supports and promotes ICONTEC's Biosafe Operations Certification in our assets

















LOGÍSTIC AND INDUSTRIAL





#### **CERTIFIED PROPERTIES AS OF TO DATE**

- Torre CCI
- Atrio
- Capital Towers
- WBP
- QBE
- One Plaza
- Elemento
- Deloitte
- Centro Empresarial Metropolitano
- Alianza
- Amadeus
- Fijar 93
- · Jardín Plaza Cali
- Jardín Plaza Cúcuta
- Plaza Central
- Atlantis
- Cittium
- Quadratto
- CityU

19
CERTIFIED PROPERTIES

PROPERTIES
UNDER
CERTIFICATION
PROCESS

# Sustainability

#### STRATEGY

#### CREATION OF THE CORPORATE SUSTAINABILITY MODEL

In order to incorporate ESG criteria in ANY decisions involving: PEI'S ASSETS PORTFOLIO investments, management, and operation.



#### **IMPLEMENTATION OF POLICIES**

» In 2021, Pei AM will work in the implementation of its investments and assets' management policy, which was adopted consistently with the PRI.



#### SOCIAL

#### **GENDER EQUALITY**

» In 2020, another woman joined PEI's Advisory Committee.





8 ASSETS

16

Women in the top management team

53%

Women in the team

47%

Men in the team

#### GOVERNANCE

#### ADVISORY COMMITTEE.

» Change, independent members: 1

#### **RISK MANAGEMENT**

- Creation and automatic update of the payment behavior, real estate information, and tenants' financial information data bases.
- » Strengthening of the default risk's assessment process in the Portfolio.

#### ENVIRONMENTAL

#### **USE OF RENEWABLE ENERGIES**

» Installation of solar panels in certain assets of Pei's Portfolio.

#### WATER DISCHARGE QUALITY

- » Installation of wastewater treatment plants
- » Follow-up of appropriate water discharge:

#### ENVIRONMENTAL REGULATIONS AND WASTE MANAGEMENT

- » 2020: training on good practices for waste disposal for 50% of the operators
- 2021 We are working on a waste disposal and management policy.

#### **CARBON FOOTPRINT MEASUREMENT**

2021: "Sentido Verde" will measure the assets' greenhouse gas emissions.

Assets of PEI's portfolio with LEED Certification



NUTRESA WAREHOUSES



C.C. PLAZA CENTRAL



CITTIUM



ONE PLAZA



ED. ELEMENTO BOGOTÁ









ISAGEN MEDELLÍN



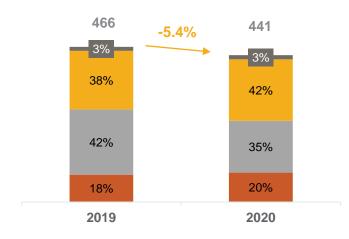


# PORTFOLIO'S FINANCIAL MANAGEMENT

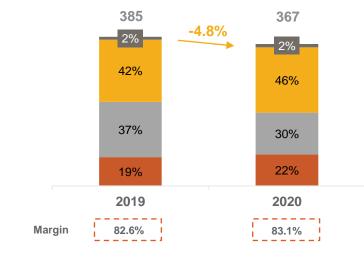


# Financial Figures

Revenues<sup>1</sup> (Figures in thousands MM)

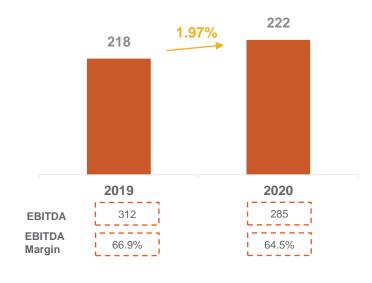






■ Logistics and Industrial ■ Corporate ■ Commercial ■ Specialized

## DISTRIBUTABLE CASH FLOW - DCF (Figures in thousands MM)



#### REVENUES

Revenues reached 441 thousand million pesos, 5,4% lower than the revenues recorded in the immediately previous year. This, mainly driven by the relief program implemented in 2020, which allowed to close with a 91,3% physical occupancy.

#### - NOI

At the end of the year, the NOI reached 367 thousand million pesos, with a margin of 83,1%, 50 bps above the margin reported in 2019. This resulted, mainly, from the smaller operation's operating savings and the efficiency programs implemented.

#### CASH FLOW

The cash flow reached 222 thousand million pesos, 1,97% higher than that distributed in 2019, mainly driven by the lower financing costs obtained from the debt's management, which in 2019 amounted to 7,07% and in 2020 to 5,89%.

<sup>1.</sup> Revenues do not include reimbursable income

## Receivables

#### Net Receivables¹ Turnover days and Collection

	1Q-2020	2Q-2020	3Q-2020	4Q-2020
Net Receivables Turnover Days	7 days	32 days	23 days	10 days



3.23%2

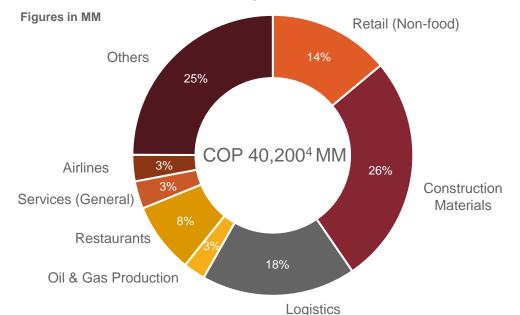
Of the operating income for the last 12 months



-33%

In gross receivables as of June-20

#### **Gross Receivables per Economic Sector**



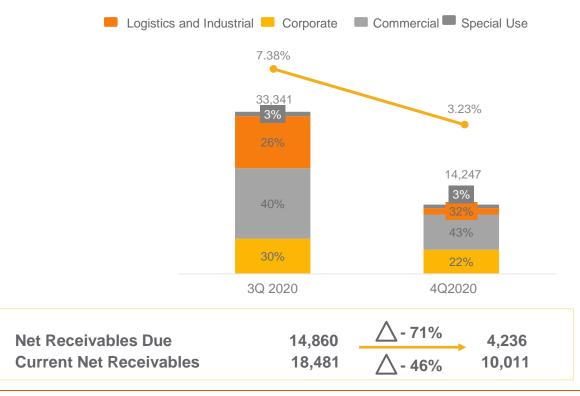
1 Net Receivables: Current Receivables less any provisions in books.

2 Net Receivables / Operating Income for the last 12 months

3 Gross Receivables at the closing of the 4Q 2020 amounted to COP 41,655 MM, of which COP 27,408MM refer to write-downs under IFRS 9

4. Net Receivables do not include administrative receivables for 1,454MM

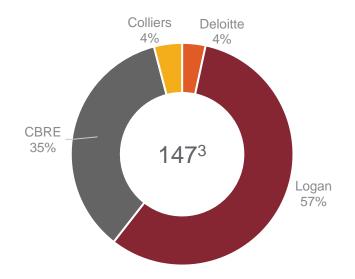
#### Net Receivables per Category



# Portfolio's Appraisals Update

- In 2020, the entire portfolio assets' appraisals update generated a -1,09% (1) (2) impact compared to the assets' book value.
- All of the portfolio assets were activated, complying with the investment prospectus.

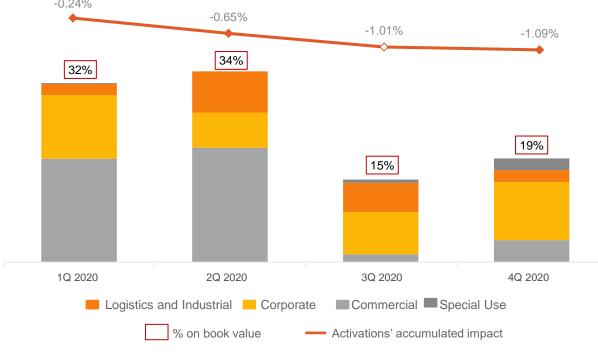
#### Appraisals per Supplier (number of appraisals)





<sup>2</sup> Measured as the sum of the individual activations' impacts on the day each of them was accounted for.

# -0.24% Activation of Appraisals per Quarter\*



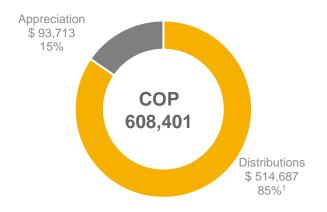
<sup>3.</sup> Plaza Central's appraisal is counted twice, due to the acquisition of its remaining 23%.

<sup>\*</sup> Book value as of December 31: COP 6.36 BN

# Profitability

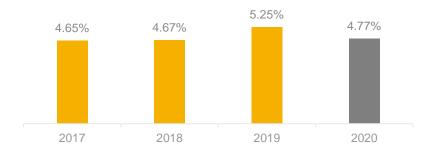
# **Profitability and Distributable Cash Flow per Security**

Profitability by the end of 2020 was 5,84%, with a 0,87% increase of the security's value.



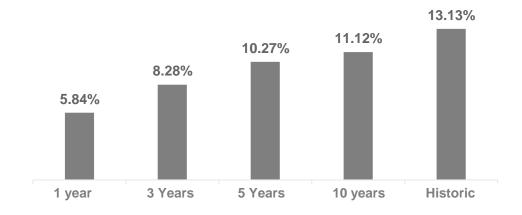
The DCF<sup>2</sup> generated in the 4Q2020, corresponding to **COP 133,119** per Security, will be paid in February 12, 2021

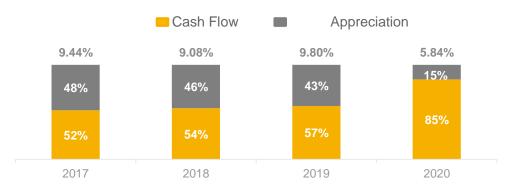
The Distributable Cash Flow paid in 2020 corresponded to 4,77%.



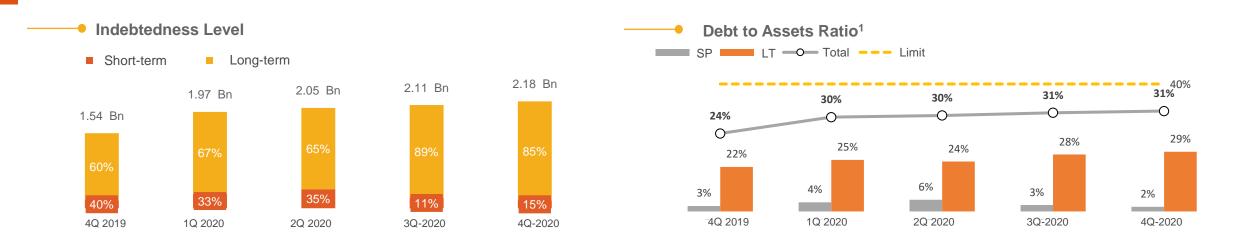
- 1. The calculation includes 5 quarters, as follows: 2S2019 \$144,510MM, 1S2020 \$64,942MM, 3Q2020 \$12,594MM, for a total of \$222,046MM)
- 2. Distributable Cash Flow
- 3. Twelve Months Profitability.

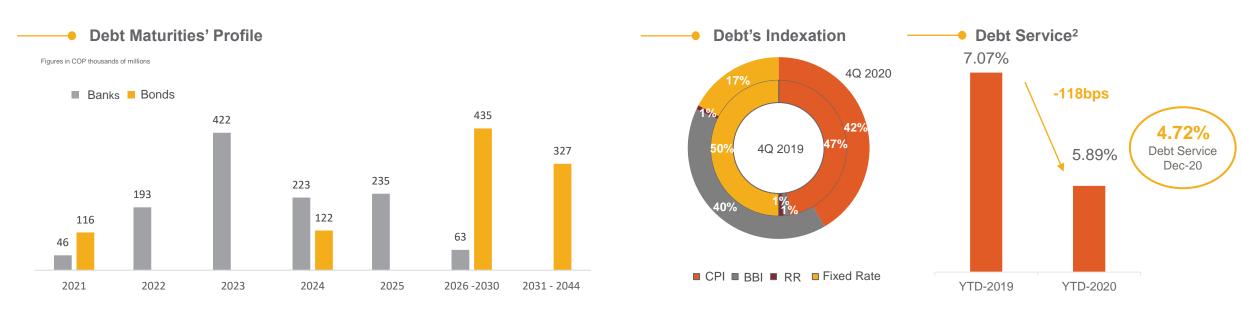
#### Historic Profitability





## Indebtedness





- 1. Net Indebtedness
- 2. Weighted average per monthly debt's amount from January to December.







05 WORK AGENDA - 2021

# WORK AGENDA - **2021**



01
ORDINARY ASSEMBLY

MIGRATION TO EQUITY MARKET

03

ISSUANCE IN THE SECURITIES MARKET

04

SUSTAINABILITY AGENDA





06 Q&A SESSION



# THANK YOU

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