



Thank you for  
being on time

INVESTORS  
ORDINARY  
ASSEMBLY

2 0 2 3



Único Shopping Center  
Cali - Colombia



Hotel Calablanca Beach Resort  
Barú - Colombia



Isagen  
Medellín - Colombia



Bodega Zona Franca La Cayena  
Juan Mina - Colombia



Investors are accessing the platform. A 51% quorum of the outstanding securities is required to begin with the Assembly.

## INVESTORS ORDINARY ASSEMBLY

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We will begin in 15 minutes.  
We suggest using **Google** Chrome  
as your browser.

# INVESTORS ORDINARY ASSEMBLY

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If you have any issues accessing the Assembly, please contact our help desk.

Help Desk Contact:

304 469 1469

318 401 2585

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# INVESTORS ORDINARY ASSEMBLY

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Ciplas  
Bogotá - Colombia



Please note that the **parking service is free**. PEI's team is ready to help you should you have any question.



**INVESTORS  
ORDINARY  
ASSEMBLY**

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Elemento  
Bogotá - Colombia



# INVESTORS ORDINARY ASSEMBLY

2 0 2 3

March 31st

# INVESTORS ORDINARY ASSEMBLY

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Dear Investor, the information put for your consideration during today's Assembly has been available from the call's date in the following links:

## Vehicle:



<https://pei.com.co/portal-inversionistas-nuevo/Asambleas/>

## ;Management Agent:



<https://www.fiduciariacorficolombiana.com/pa-trimonio-autonomo-estrategias-inmobiliarias>

## Investors Legal Representative:



<https://fiducoldex.com.co/seccion/Asamblea-de-inversionistas>

## MAIN SPEAKERS

**Jairo Alberto Corrales Castro**

Pei Asset Management's President

**Andrés Felipe Ruiz Vesga**

Pei Asset Management's Finance and Investors Relations Vice President

**Andrés Raúl Guzmán**

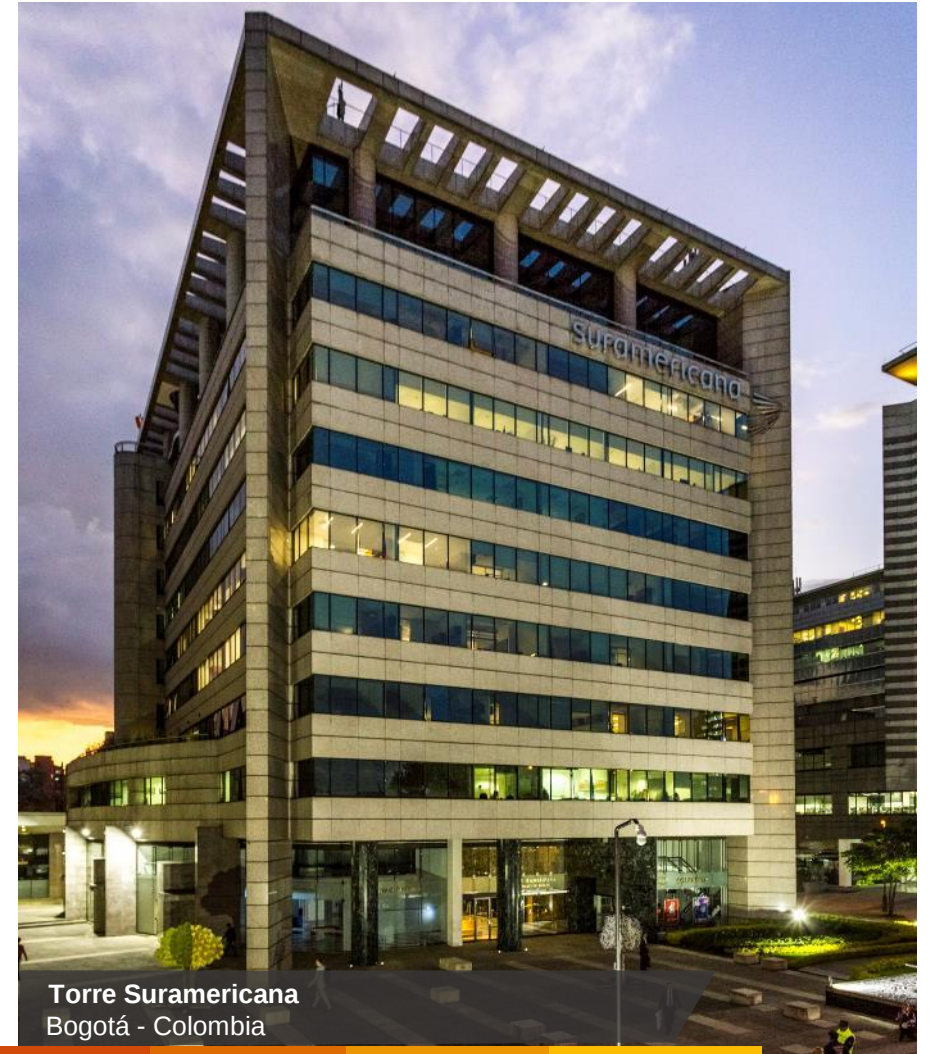
Fiduciaria Fiducoldex's President

**Edwin Díaz**

Fiduciaria Corficolombiana's PEI Unit Manager

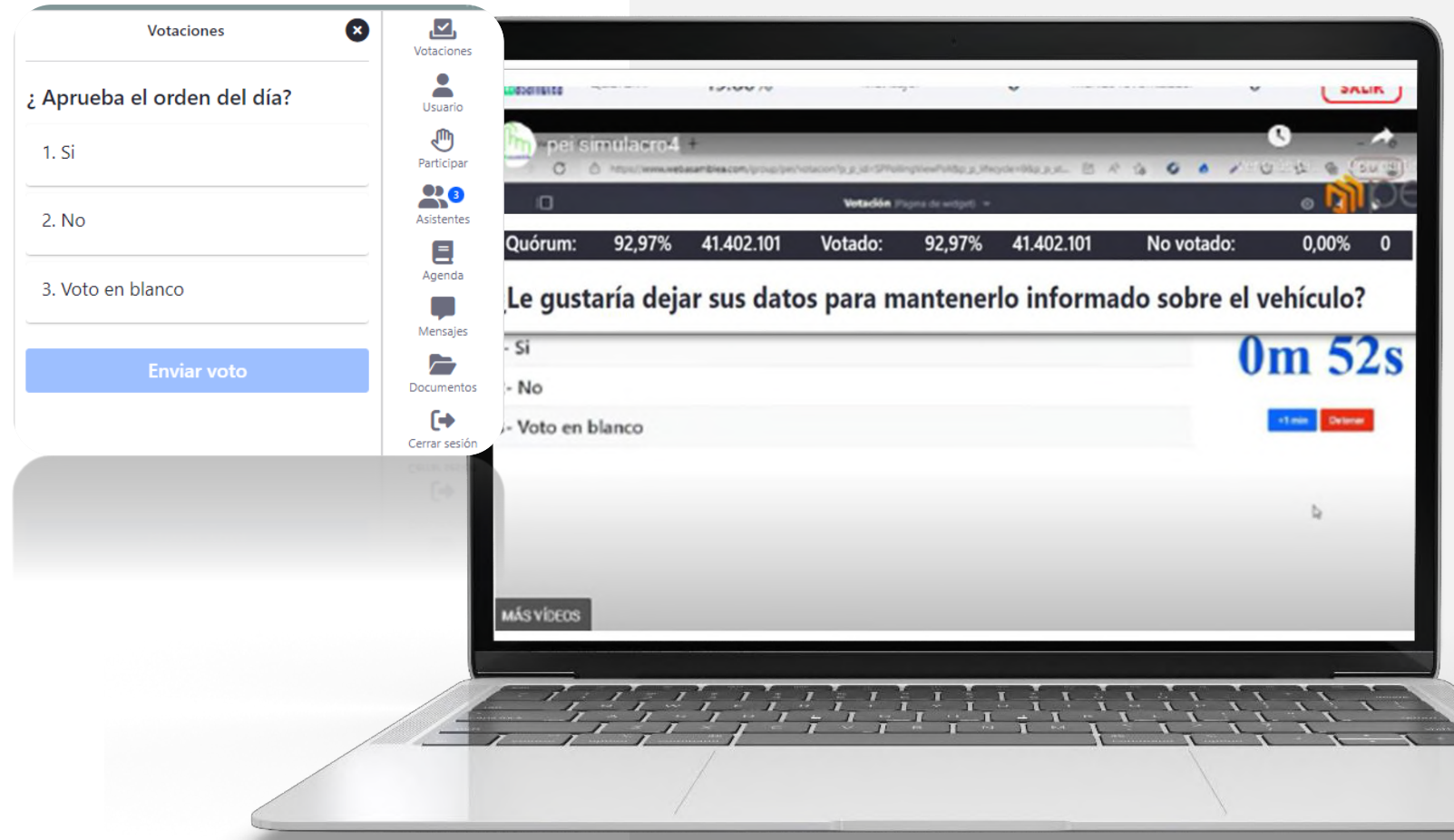
**Jorge Cadena**

Fiduciaria Corficolombiana's PEI Unit Accounting Director



## STEPS TO FOLLOW upon voting

1. The main desk will introduce the question activating the countdown available to vote for 2 minutes
2. Once the countdown starts, both the questions and possible answers will appear in the screen
3. Click on the answer of your choice. Please note that your vote cannot be changed once submitted



# INVESTORS ORDINARY ASSEMBLY

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Capital Towers  
Bogotá - Colombia

## TEST QUESTION

Would you like to submit your data to remain informed on the vehicle's news?

QUORUM

=

VOTES

+

NON-VOTES

Quórum: 92,97% 41.402.101    Votado: 92,97% 41.402.101    No votado: 0,00% 0

¿Le gustaría dejar sus datos para mantenerlo informado sobre el vehículo?

Opciones

|                   |          |            |
|-------------------|----------|------------|
| 1- Si             | 78.6272% | 35,262,409 |
| 2- No             | 0.0000%  | 0          |
| 3- Voto en blanco | 14.3415% | 6,139,692  |
| 4- Abstención     | 0.0000%  | 0          |
| Total             | 92.9687% | 41,402,101 |

0m 0s

Iniciar

Editar

Salir

Fecha escrutinio  
28 mar 2023 17:06:29

# TURNOUT QUORUM



**51%** of the Securities outstanding  
**21,833,482** Securities

**Securities outstanding**  
**42,810,749** Securities

INVESTORS  
ORDINARY  
ASSEMBLY

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# APPROVAL QUORUM



**50% + 1** of the Securities present

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## INVESTORS ORDINARY ASSEMBLY

2 0 2 3



# INVESTORS ORDINARY ASSEMBLY

2 0 2 3

March 31st

# AGENDA

## INVESTORS ORDINARY ASSEMBLY

2 0 2 3

01



Verification of quorum

02



Reading and approval of the agenda

03



Appointment of the assembly's chair, secretary, and minutes approval committee

04



Submission, for approval, of the annual report as of December 31, 2022, prepared by the Manager

05



Submission, for approval, of the Strategic Plan for 2023

Presented by the Real Estate Manager

06



Submission, for approval, of PEI's end-of-year report, as of December 31, 2022, prepared by the Management Agent

07



Submission, for approval, of PEI's end-of-year Financial Statements as of December 31, 2022 – Financial Statements, prepared by the Management Agent

08

Proposals and Miscellaneous – Investors comments

# INVESTORS ORDINARY ASSEMBLY

2 0 2 3



*Rivana Business Building*  
Medellín - Colombia

# 01

## VERIFICATION OF THE QUORUM

[www.webasamblea.com/group/pei/quorum?p\\_p\\_id=SPPollingQuorum&p\\_p\\_lifecycle=0&\\_SPPollingQuorum\\_eventId=31002&\\_SPPollingQuorum\\_mvcPath=%2Fquorum\\_display%2Fview.jsp](http://www.webasamblea.com/group/pei/quorum?p_p_id=SPPollingQuorum&p_p_lifecycle=0&_SPPollingQuorum_eventId=31002&_SPPollingQuorum_mvcPath=%2Fquorum_display%2Fview.jsp)

# INVESTORS ORDINARY ASSEMBLY

2 0 2 3



Ciplas  
Bogotá - Colombia

## 02

READING AND  
APPROVAL OF THE  
AGENDA

# AGENDA

## INVESTORS ORDINARY ASSEMBLY



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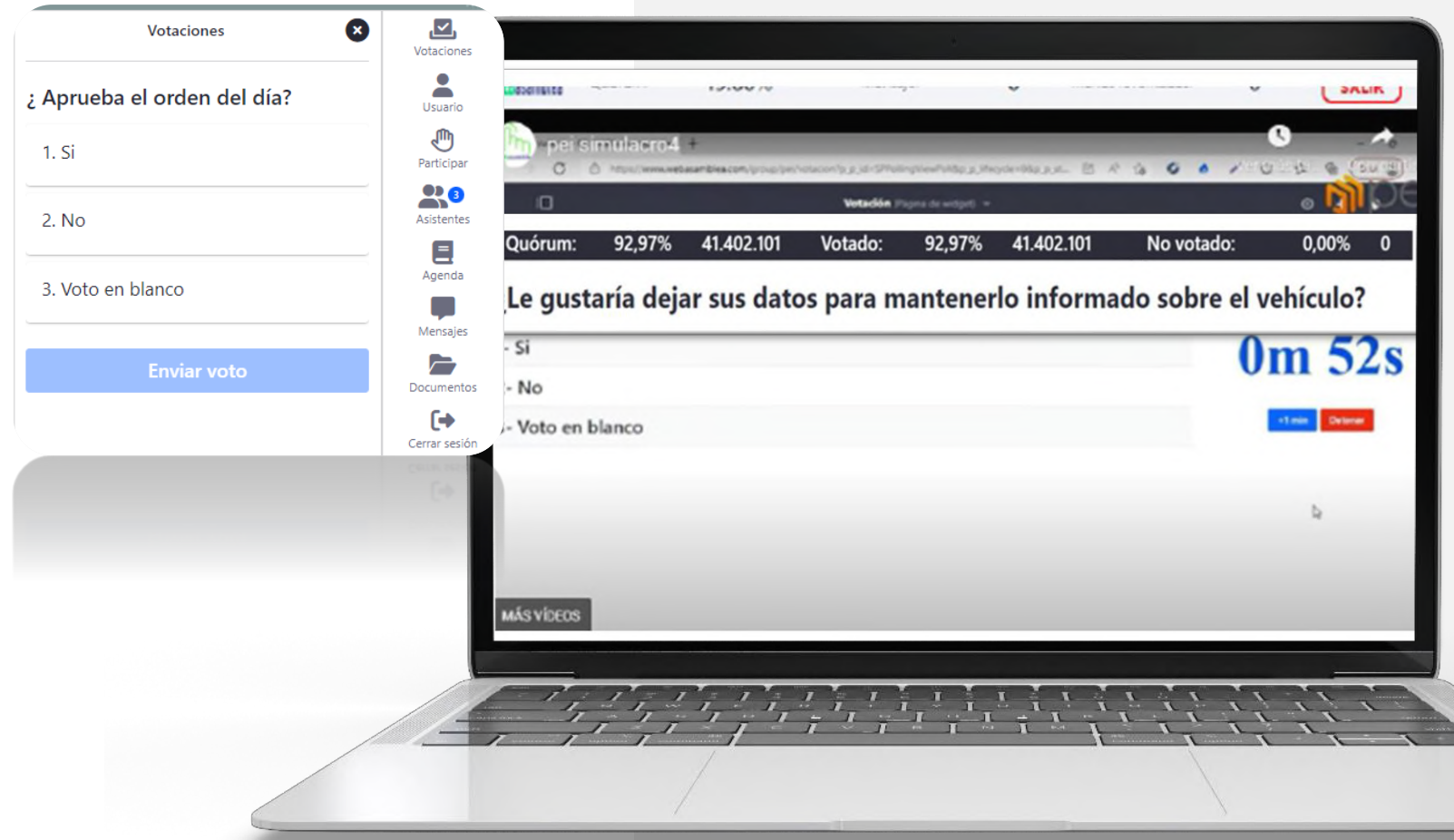
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# Voting

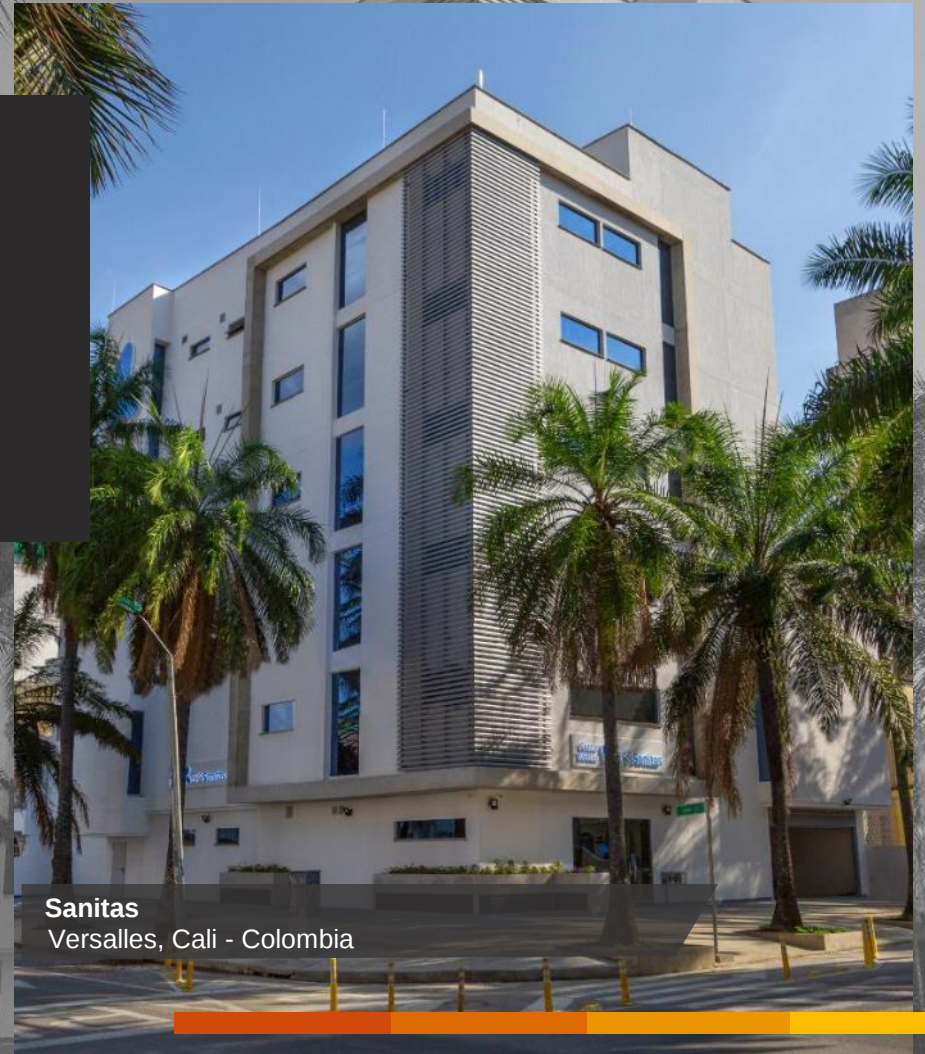
## Reading and approval of the agenda

---

The decision will be made by half plus one of the affirmative votes casted by those Investors present at the Assembly.

**INVESTORS  
ORDINARY  
ASSEMBLY**

**2 0 2 3**



**Sanitas**  
Versalles, Cali - Colombia

# INVESTORS ORDINARY ASSEMBLY

2 0 2 3



Torre Empresarial Pacific  
Bogotá - Colombia

## 03

**APPOINTMENT OF THE ASSEMBLY'S  
CHAIR, SECRETARY, AND MINUTES  
APPROVAL COMMISSION**

# AGENDA

## INVESTORS ORDINARY ASSEMBLY



investors 2 0 2 3

01



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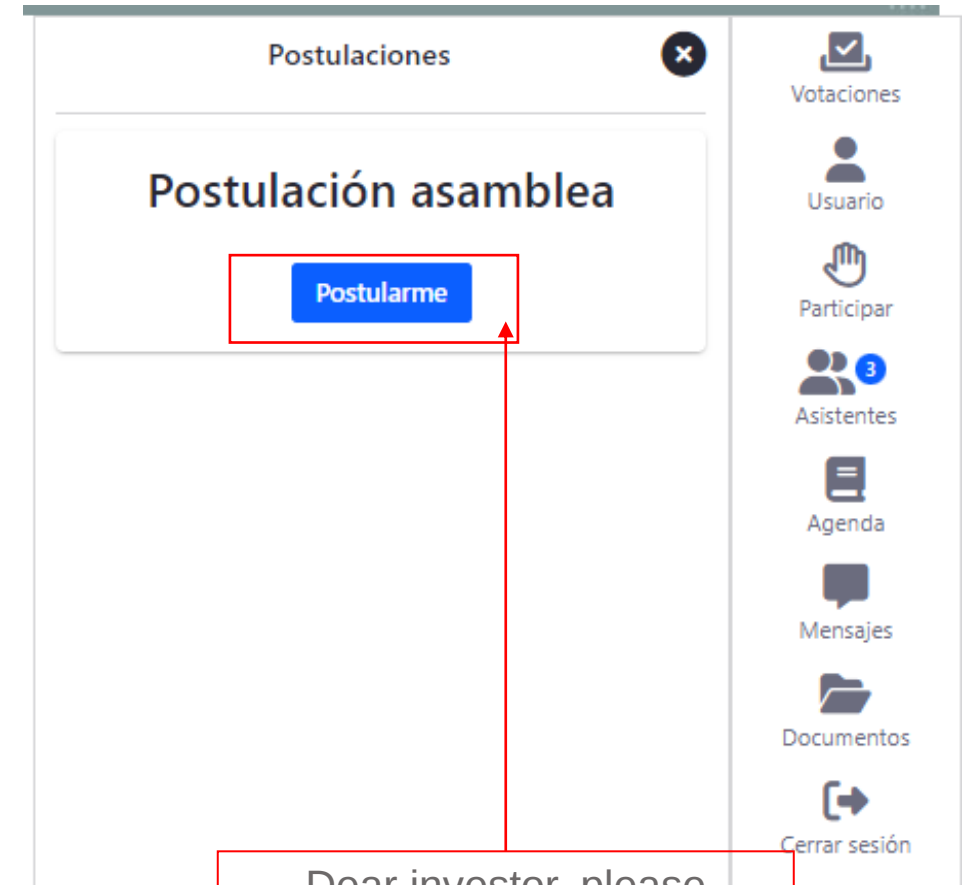
08

Proposals and Miscellaneous – Investors comments

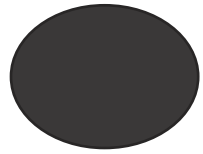
## Postulación asamblea

0m 5s  
WEBasamblea

Editar Cerrar Minimizar



Dear investor, please  
propose your nomination  
here



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CHAIR



**FIDUCOLDEX**  
GRUPO **BANCOLDEX**

---

SECRETARY

# Nomination

Chair of the Investors  
Assembly

INVESTORS  
ORDINARY  
ASSEMBLY

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Koba Warehouse  
Ibagué - Colombia

# Nomination

Assembly's Minutes  
Approval Commission

INVESTORS  
ORDINARY  
ASSEMBLY

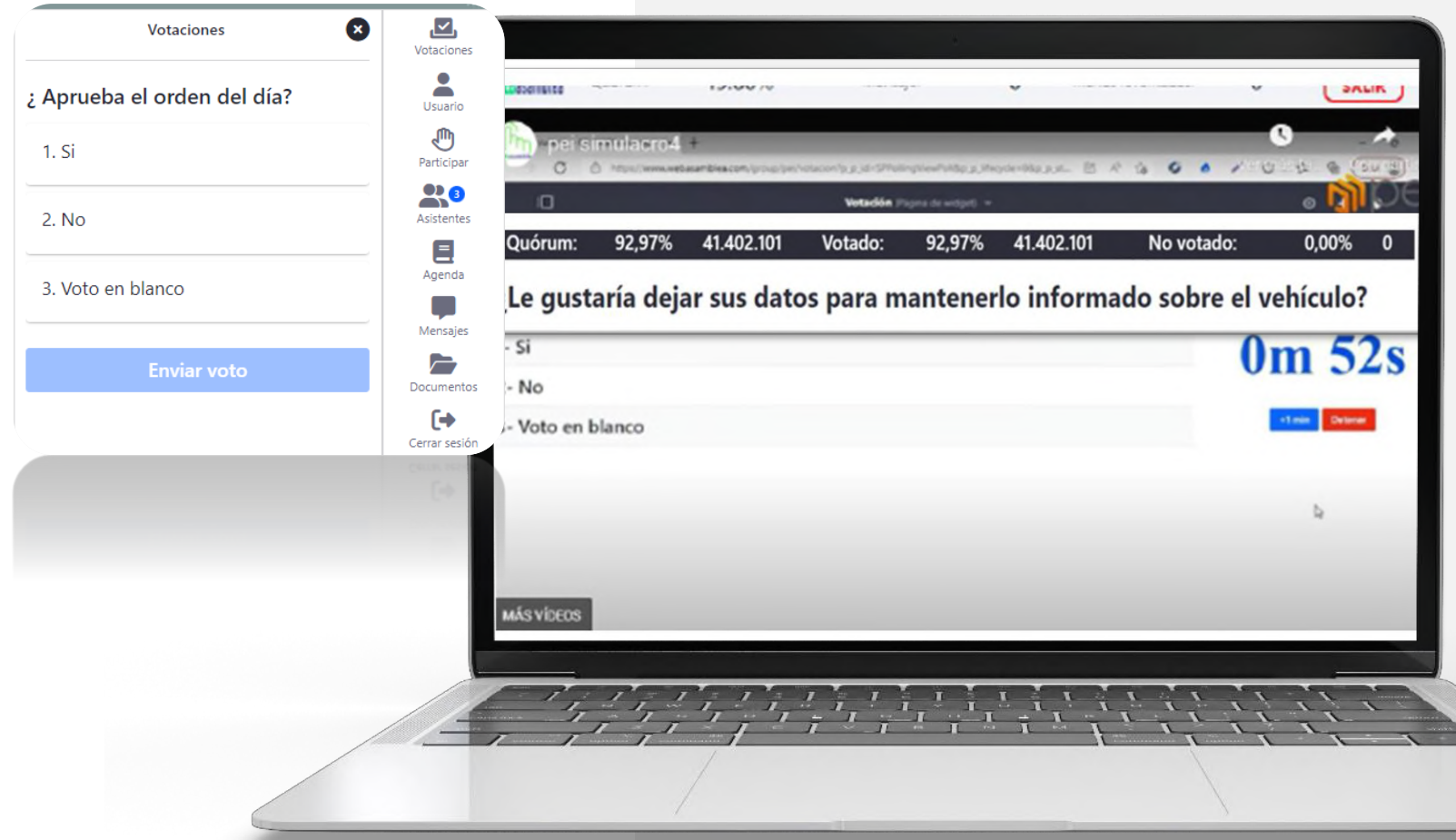
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Koba Warehouse  
Ibagué - Colombia

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# Voting

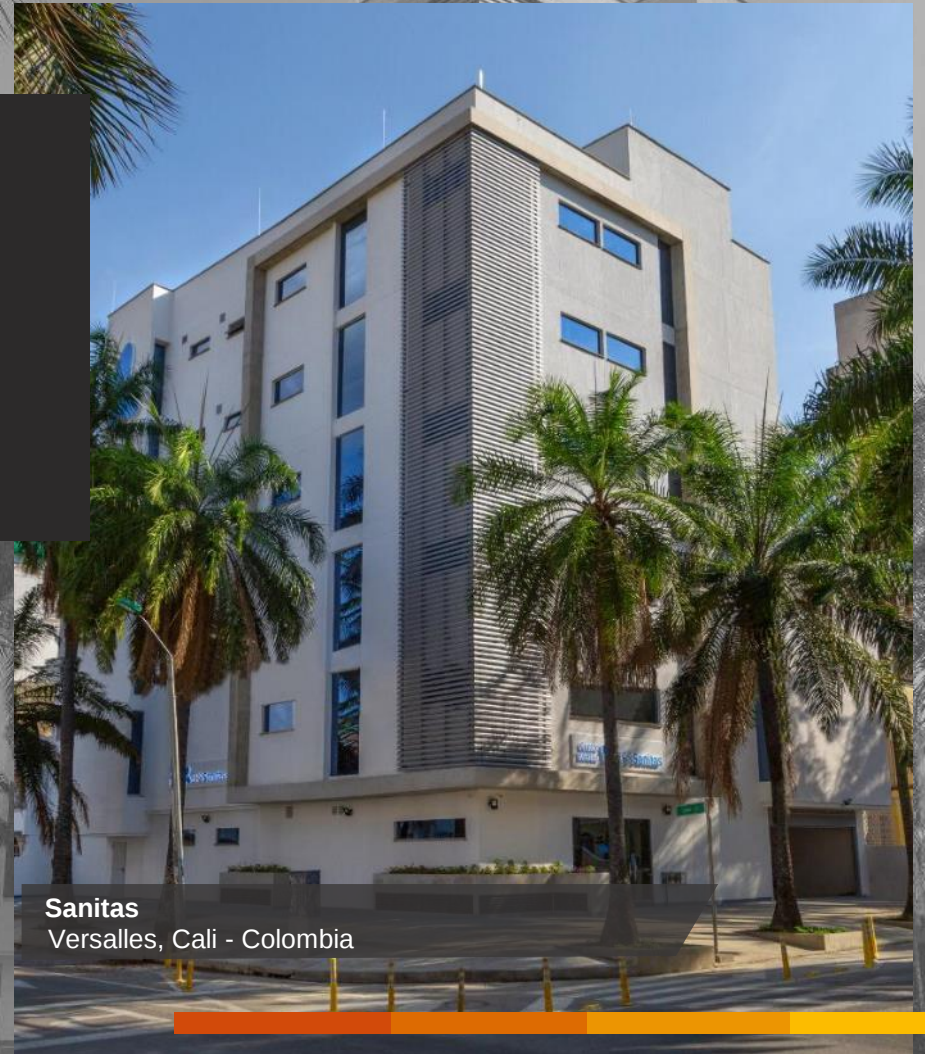
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present at the Assembly

**INVESTORS  
ORDINARY  
ASSEMBLY**

**2 0 2 3**



**Sanitas**  
Versalles, Cali - Colombia

# INVESTORS ORDINARY ASSEMBLY

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Isagen  
Medellín - Colombia

## 04

**PEI'S ANNUAL REPORT  
2022**

**SUBMITTED BY  
PEI ASSET MANAGEMENT**

# AGENDA

## INVESTORS ORDINARY ASSEMBLY



2 0 2 3

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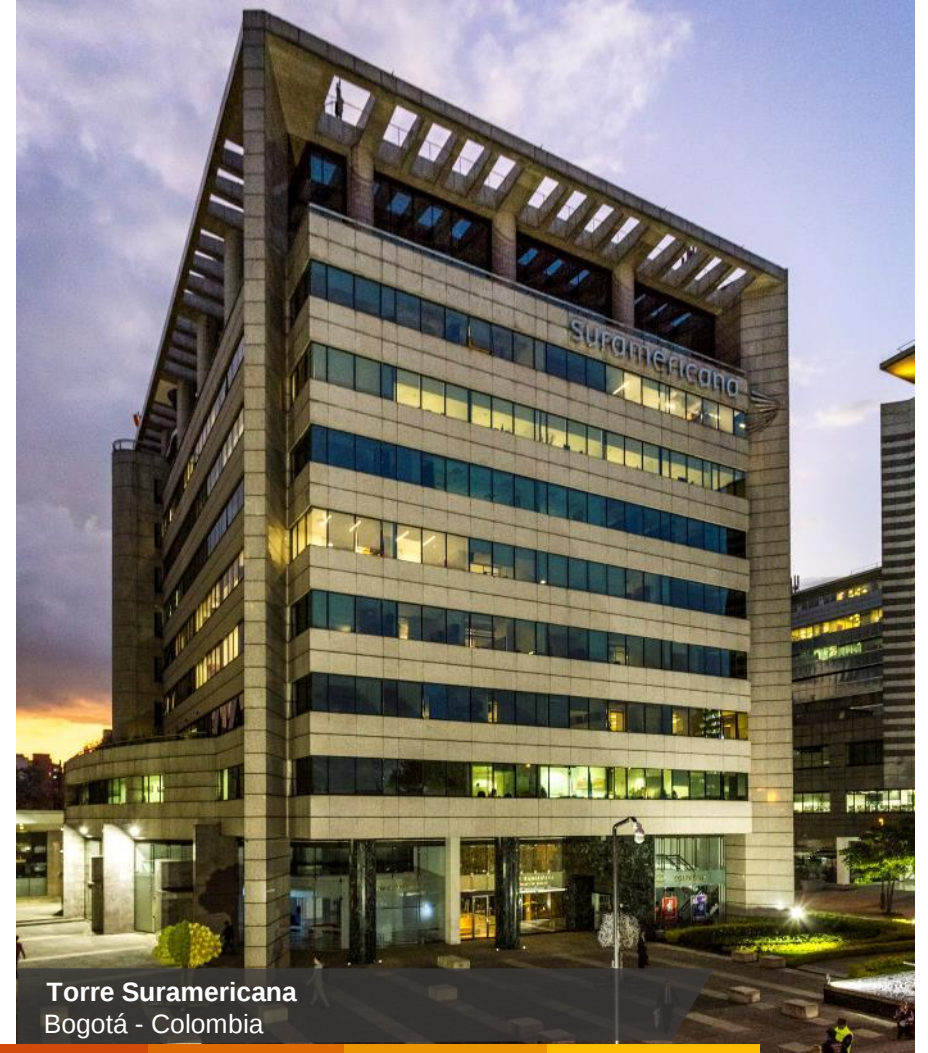
08

Proposals and Miscellaneous – Investors comments

# PORTFOLIO'S MANAGEMENT AND RESULTS

INVESTORS  
ORDINARY  
ASSEMBLY

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This document is the result of Pei Asset Management’s prospective analysis and projections in its capacity as real estate manager for the *Estrategias Inmobiliarias Trust* (“PEI”). The analysis used several macroeconomic factors that are subject to variations.

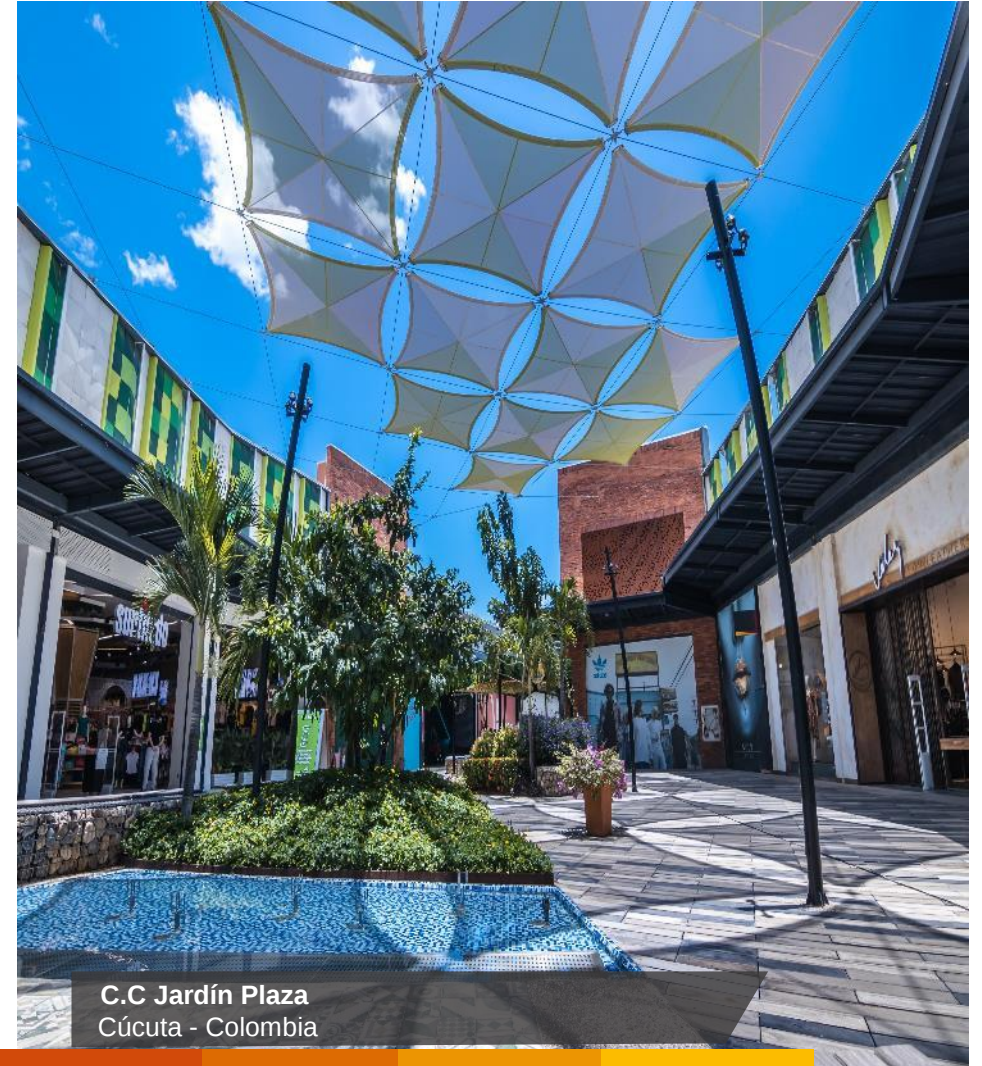
This document and any information derived therefrom stem from projections or financial assumptions on the vehicle that must be analyzed by recipients and/or under their own diligence criteria.

Recipients of this document must keep it completely confidential as its contents and scope are privileged for the securities issuer and, accordingly, must be kept under the highest standards of good faith and with the diligence used by a business professional. This information cannot be used by its recipients for purposes other than those related to the assessment of any eventual business opportunity with PEI. Any different use is prohibited.

# THE VEHICLE'S PILLARS

INVESTORS  
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ASSEMBLY

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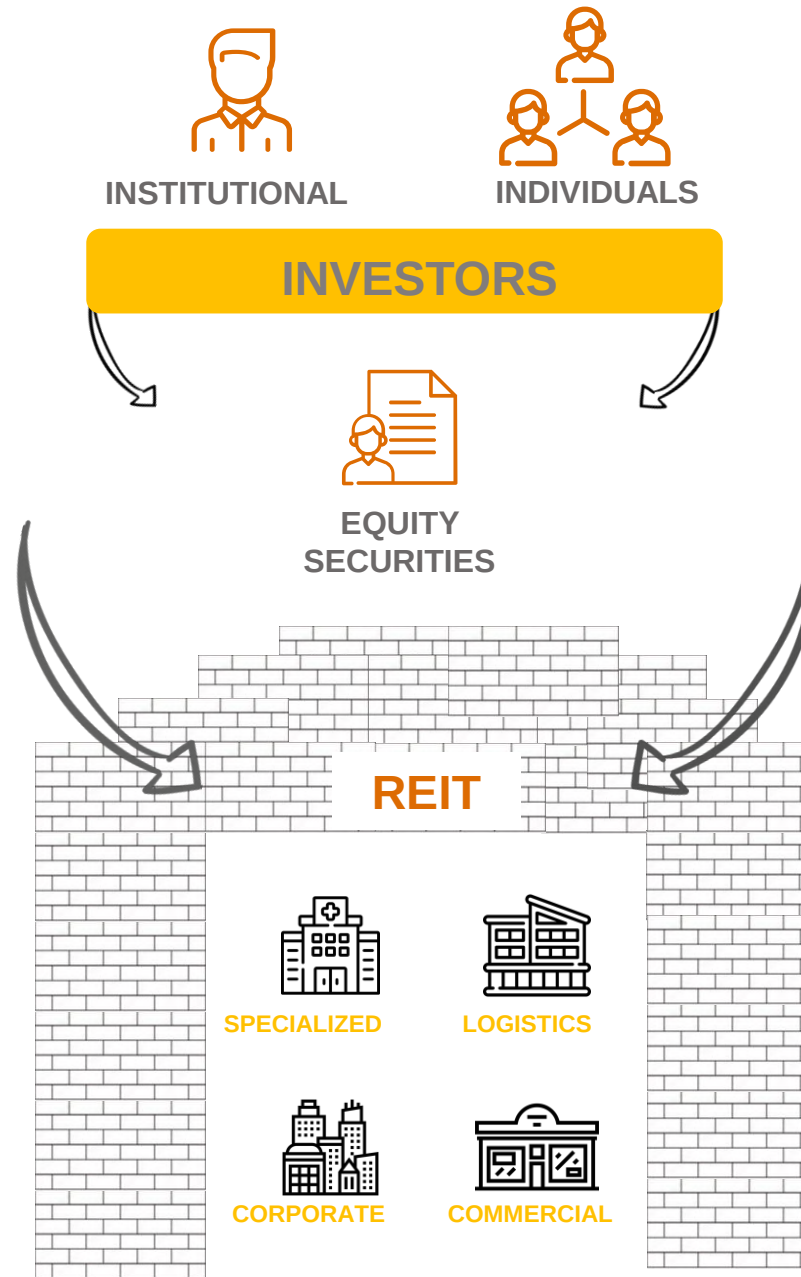
Investment structures listed with a stock exchange, where investments are collectively made in real estate assets underlying the relevant securities.



Securities listed with a stock exchange provide access to a diversified portfolio of real estate assets.



REITs are designed to distribute all the cash resulting from their operation to investors.



Emerged in the US in 1960, so that individuals could access the real estate sector.



In Colombia, PEI was the pioneer. PEI's first equity securities issuance in the market took place over 16 years ago, in February 2007.



The REITs' profits stem from two sources: the cash flow distributed to investors and the underlying assets appreciation.

## Which are PEI's pillars?

Torre Pacific - Bogotá



### LONG -TERM CALLING



PEI was structured and is managed under a long-term horizon, generating value through the investment and divestment of assets throughout the economic cycles.

### TANGIBLE UNDERLYING ASSETS



A diversified and high-specification real estate portfolio underlying the investment.

### ASSETS' APPRAISAL UNDER INTERNATIONAL STANDARDS



Annual appraisal of real estate assets by independent professional firms.

### INVESTMENT ALTERNATIVE IN THE SECURITIES MARKET



Listed on the market since 2007 and in the equities market since August 2022

### ROBUST CORPORATE GOVERNMENT



An Advisory Committee with a majority of independent members, in charge of making the vehicle's main decisions.

### EXPERT MANAGER AND ADMINISTRATOR



Manager and administrator with an extensive knowledge of the real estate sector and the capital markets.

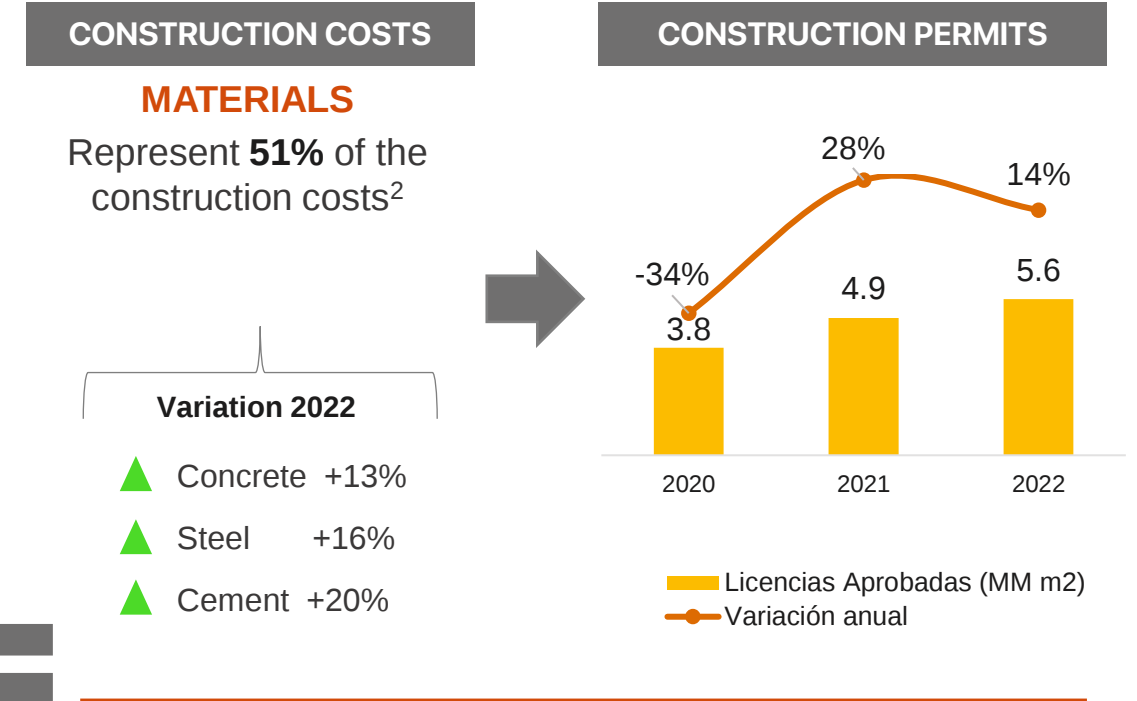
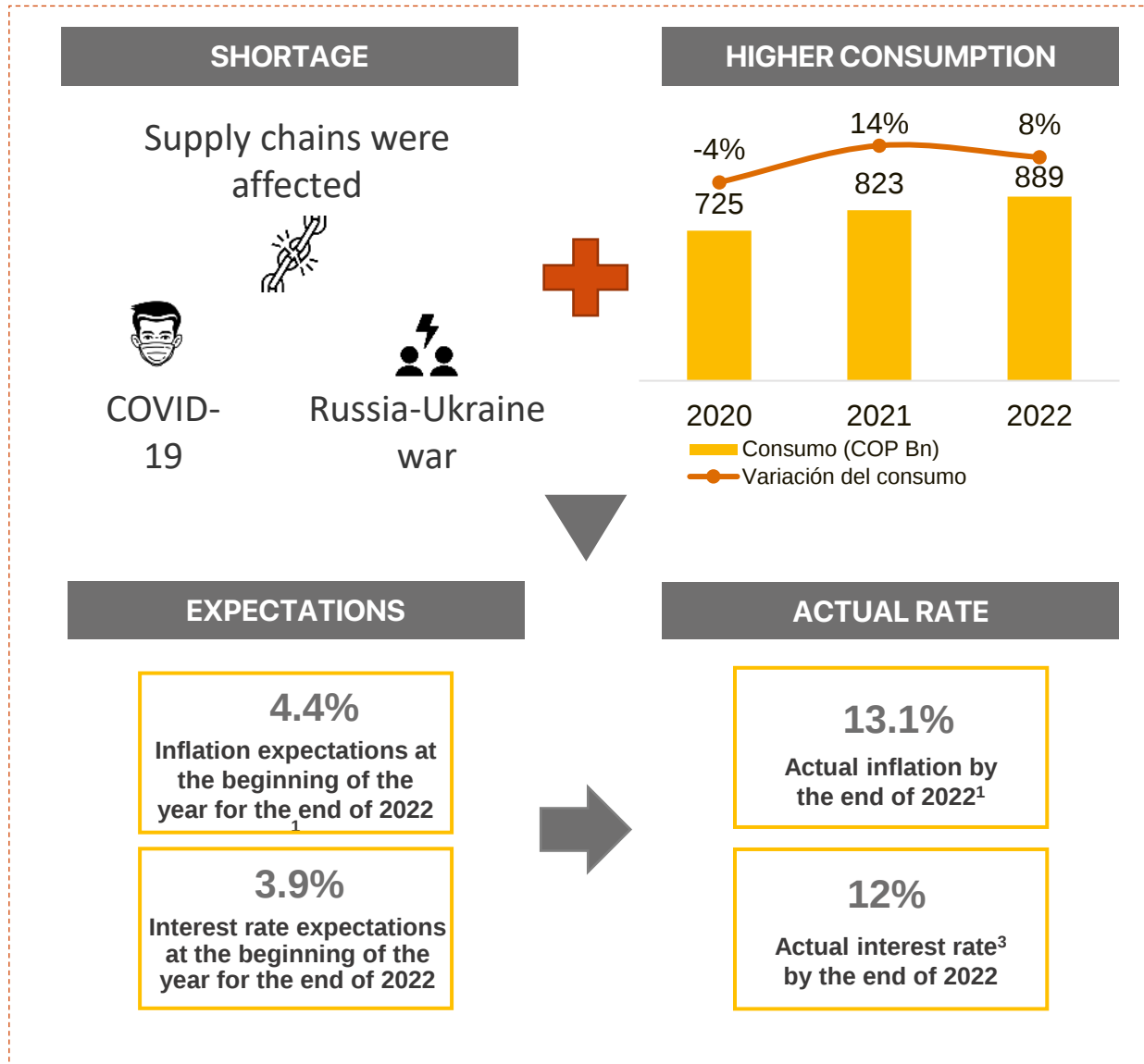
# MARKET BACKGROUND

## INVESTORS ORDINARY ASSEMBLY

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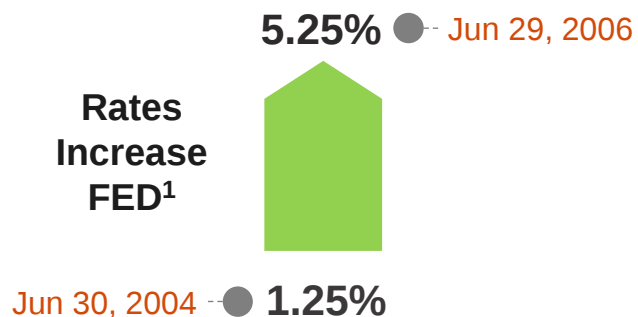
Torre CCI  
Bogotá - Colombia



- Lower supply of new square meters
- Absorption of existing square meters
- Eventual increase of rental prices

## Year 2004

### Real Estate Market's Boom



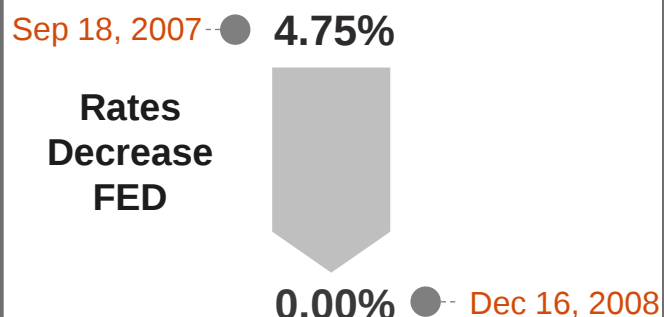
#### Effect<sup>2</sup> on Market Prices in 2 Years

|  |                      |   |        |
|--|----------------------|---|--------|
|  | Dow Jones REIT Index | ▼ | -43.3% |
|  | Nareit Index         | ▼ | -46.5% |
|  | S&P500               | ▼ | -25.6% |

Mar 21, 2007 ----- Mar 30, 2009

## Year 2007

### Mortgages and Recession Crises



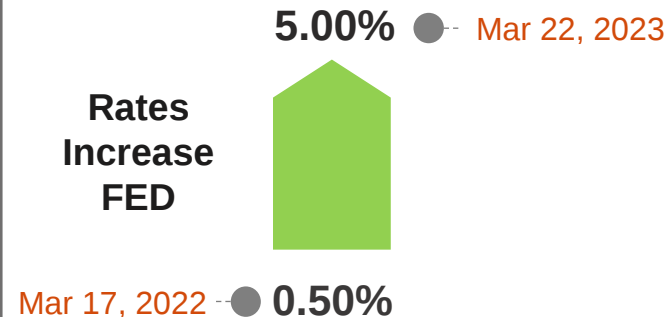
#### Effect<sup>2</sup> on Market Prices in 11 Years

|  |                      |   |        |
|--|----------------------|---|--------|
|  | Dow Jones REIT Index | ▲ | +19.2% |
|  | Nareit Index         | ▲ | +14.8% |
|  | S&P500               | ▲ | +13.5% |

Mar 30, 2009 ----- Feb 25, 2020

## Year 2022

### Post-COVID Inflation Control



#### Effect<sup>2</sup> on Market Prices in 1.3 Years

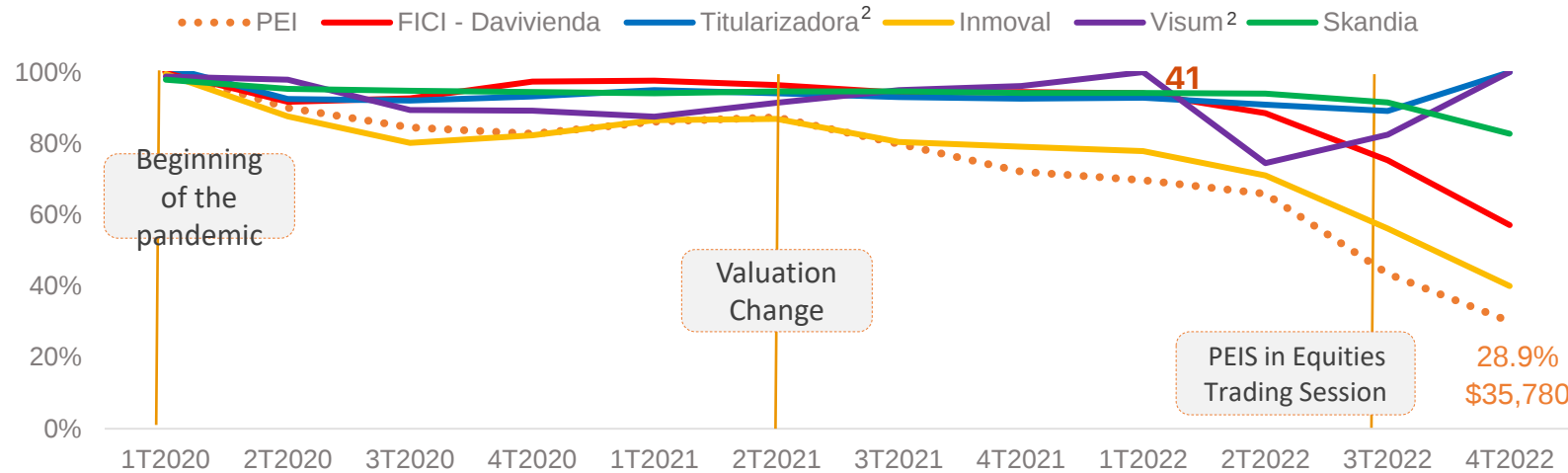
|  |                      |   |        |
|--|----------------------|---|--------|
|  | Dow Jones REIT Index | ▼ | -21.7% |
|  | Nareit Index         | ▼ | -24.2% |
|  | S&P500               | ▼ | -16.5% |

Dec 27, 2021 ----- Mar 10, 2023

1. FED (Federal Reserve), the United States' Central Bank, in charge of the country's monetary policy through the amount of money and interest rates' control.
2. Calculation of the compound annual growth rate of the index
3. Dow Jones Equity REIT (Bloomberg REIT Index): An index comprised of all publicly traded real estate income and trust funds in the Dow Jones U.S. Stock - Annualized Index Calculation
4. Nareit All Equity Index (Bloomberg FTSE REITS): market capitalization index in the US that includes all REITS with over 50% of their composition in assets other than mortgages backed by real estate assets.
5. S&P 500: Index based on the market capitalization of the 500 largest companies listed with NYSE or NASDAQ. Captures about 80% of the US market's capitalization.

Consistent with the capital markets performance, as of 2020 the Colombian real estate funds' securities have experienced steep decreases in their market prices, amid an illiquid and volatile market.

## Market Price v. NAV<sup>1</sup>

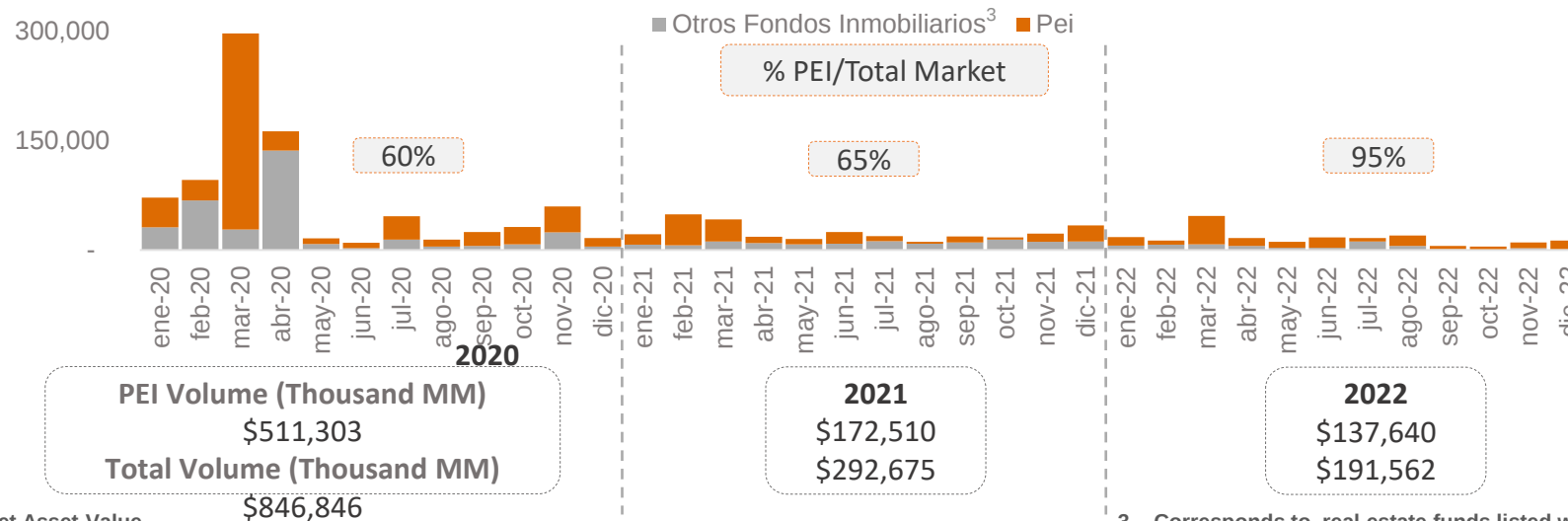


## Colcap and TES

**Colcap 2022** Variation of Colombia's most liquid securities index.  
▼ -20.9%<sup>4</sup>

**TES32-2022** Price variation of the Colombian Government's public debt fixed rate securities as of 2023.  
▼ -27.8%

## Market Volume



PEI has been the issuer with the largest traded average volume for the last 3 years (60%) among the real estate funds' total; therefore, market fluctuations have had a great impact on it.

1. NAV: Net Asset Value.  
2. According to the Precia's and PiP's Valuation Methodologies after 180 days without price tag, the price published will be the NAV.

3. Corresponds to real estate funds listed with the Colombian Stock Exchange (BVC) in Colombia.  
4. This variation of the COLCAP excludes the valuation of GEA's PAO, cancelling the appreciation resulting from these transactions for Bancolombia, Sura, and Nutresa's common securities.

# CHALLENGES AND OPPORTUNITIES

INVESTORS  
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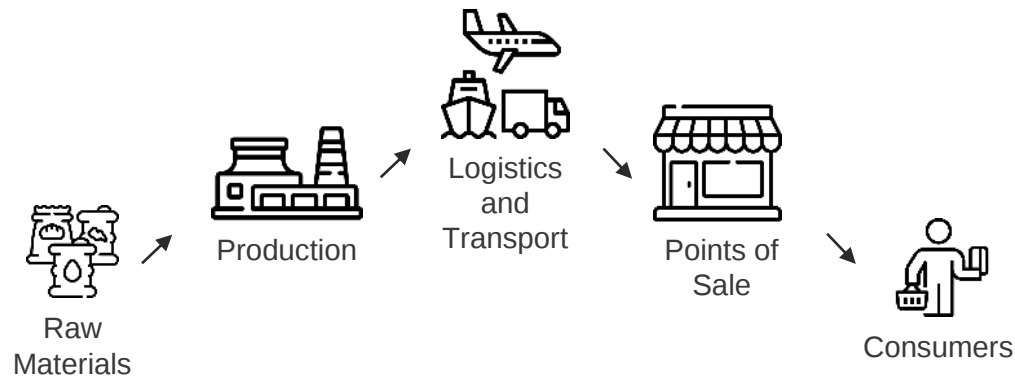


Torre CCI  
Bogotá - Colombia

**2022** was a year of challenges and recovery

### Consumption and Inflation Increased

Increase in the **cost of living** due to higher prices in raw materials and finished products.



### Increase of Interest Rates

Increase in rates impacting the acquisition of **debt and the payment of interest**, as a measure to discourage consumption.



### Corporate – New In-Office Work

**Spaces adapted** to new work modalities.



High Specifications



Savings in Water and Public Utilities



### Commercial – Traffic Increase

Amplitude and **diversification of useful spaces** in shopping centers.



New configuration of spaces



Supplementary Services



### Logistics – Standard AAA Warehouses

**Higher technical standards** and improved technology.



Strategic spaces to attend the e-commerce demand



## DISCONNECT BETWEEN THE PORTFOLIO'S AND THE SECURITIES' VALUES IN THE SECONDARY MARKET

A basic exercise evidenced the disconnection between the real estate portfolio's value and the securities' value in the secondary market which, in December 2022, traded at 29% of the NAV.

|                         | Valuation by Pillars |                         | Secondary Market Price |                         |                | Replacement Value |                         |
|-------------------------|----------------------|-------------------------|------------------------|-------------------------|----------------|-------------------|-------------------------|
|                         | <u>Value</u>         | <u>\$/m<sup>2</sup></u> | <u>Value</u>           | <u>\$/m<sup>2</sup></u> | <u>Caprate</u> | <u>Value</u>      | <u>\$/m<sup>2</sup></u> |
| <u>CORPORATE</u>        | CO\$ 3.1 Bn          | 9.8 MM                  | CO\$ 1.5 Bn            | 4.7 MM                  | 13.4%          | CO\$ 3.2 Bn       | 10.0 MM                 |
| <u>SHOPPING CENTERS</u> | CO\$ 3.4 Bn          | 11.3 MM                 | CO\$ 1.6 Bn            | 5.4 MM                  | 12.8%          | CO\$ 3.7 Bn       | 12.5 MM                 |
| <u>LOGISTICS</u>        | CO\$ 1.4 Bn          | 3.2 MM                  | CO\$ 647 KMM           | 1.5 MM                  | 14.9%          | CO\$ 1.6 Bn       | 3.8 MM                  |
| <u>PORTFOLIO</u>        | CO\$ 8.8 Bn          | 7.7 MM                  | CO\$ 4.2 Bn            | 3.7 MM                  | 13.7%          | CO\$ 9.6 Bn       | 8.4 MM                  |
| <u>TOTAL</u>            |                      |                         |                        |                         |                |                   |                         |

Currently, a COP 10 million transaction marks the price for a COP 5.5 Bn trust, i.e., a 0.0002% interest of the Securities determines the real estate portfolio's value in the secondary market.

The secondary market price does not reflect the assets' replacement cost.

# PORTFOLIO'S MANAGEMENT REPORT

## INVESTORS ORDINARY ASSEMBLY

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## THE PORTFOLIO IN NUMBERS

8.5 Billion  
AUMs<sup>1</sup>

2,222  
Tenants

5,407  
Investors

189,261 MM  
Acquisitions

1,142,833m<sup>2</sup>  
Leasable Area

3.1 Billion  
Debt

## OPERATING RESULTS


5.7%  
Physical Vacancy  
▼ - 127 bps

7.6%  
Economic Vacancy  
▼ - 205 bps

82.5%  
NOI Margin  
▲ + 77 bps

65.5%  
EBITDA Margin  
▲ + 243 bps

## FINANCIAL RESULTS

Operating Revenue  
COP 609,979 MM  
▲ + 23.5%

EBITDA<sup>2</sup>  
COP 399,318 MM  
▲ + 28.3%

DCF 2022  
COP 177,714 MM  
▼ - 21.4%

DCF 2022 per Security  
COP 4,119 MM  
▼ - 21.5%

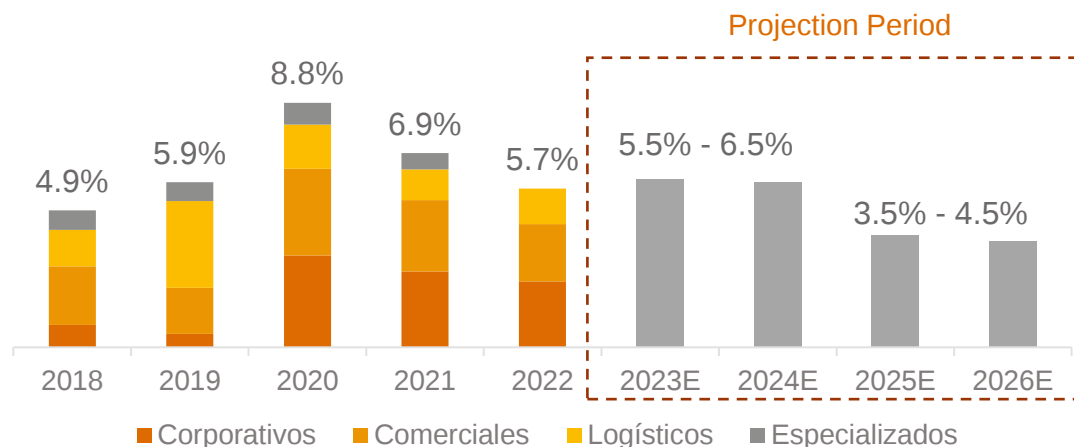
LTV<sup>3</sup>  
35.9%  
▲ DS<sup>4</sup> 2021-2022  
(5.20%-9.94%)

Dividend Yield  
3.5%  
▼ 2022 – Paid  
-1.30%

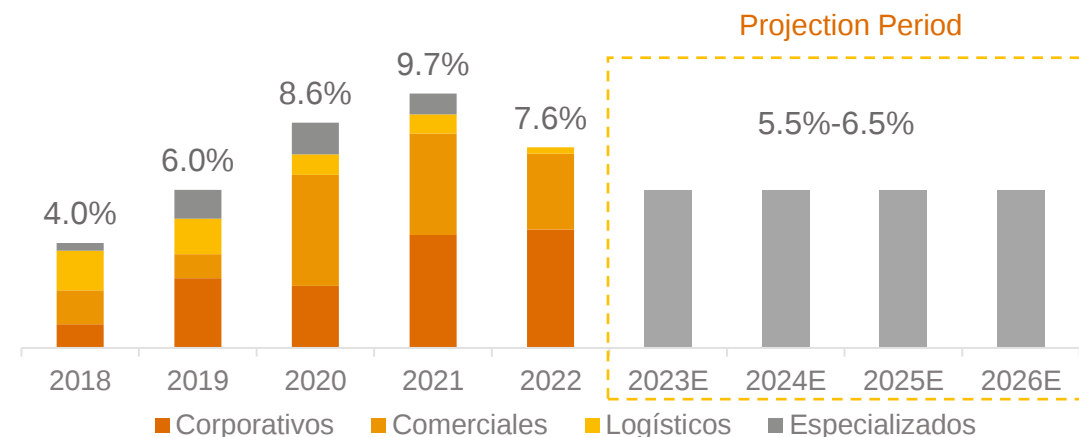
1. AUMs: Assets Under Management.
2. EBITDA: Operating Profit before financial expenses, depreciations, and amortizations.
3. LTV: Loan To Value.
4. DS: Debt service by the end of 2021 compared to the end of 2022.

Physical and Economic Vacancies are expected to drop during the next years to levels of 4.0% and 6.0%, respectively.

## Physical Vacancy

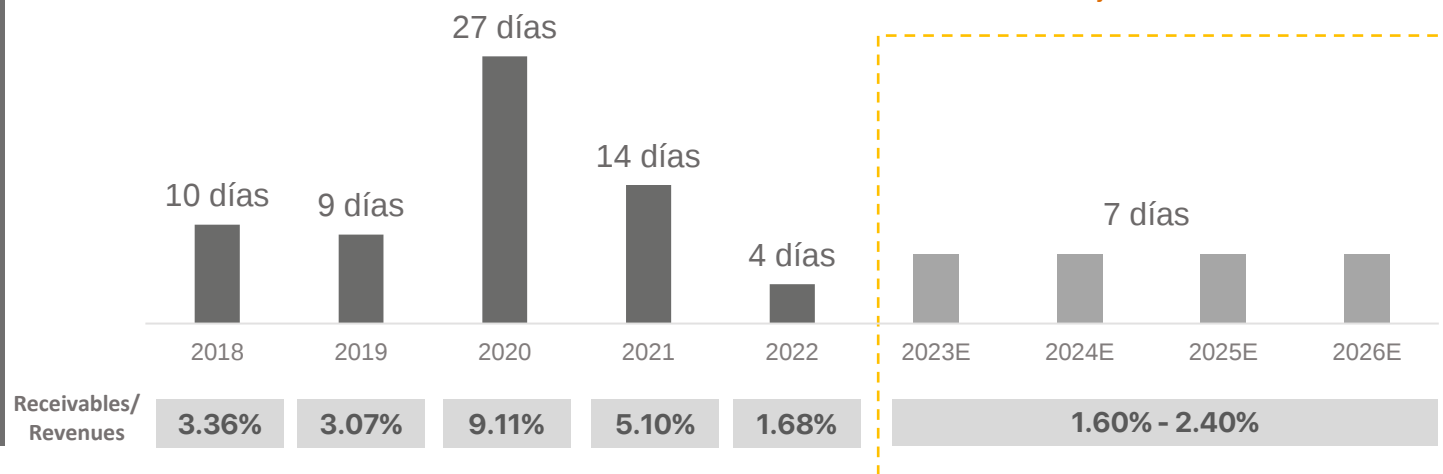


## Economic Vacancy

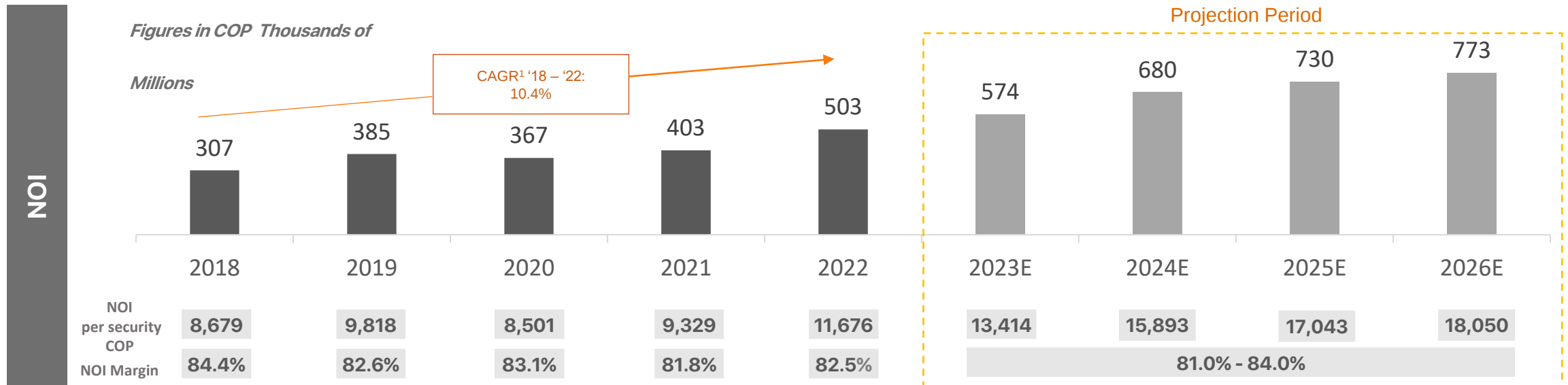
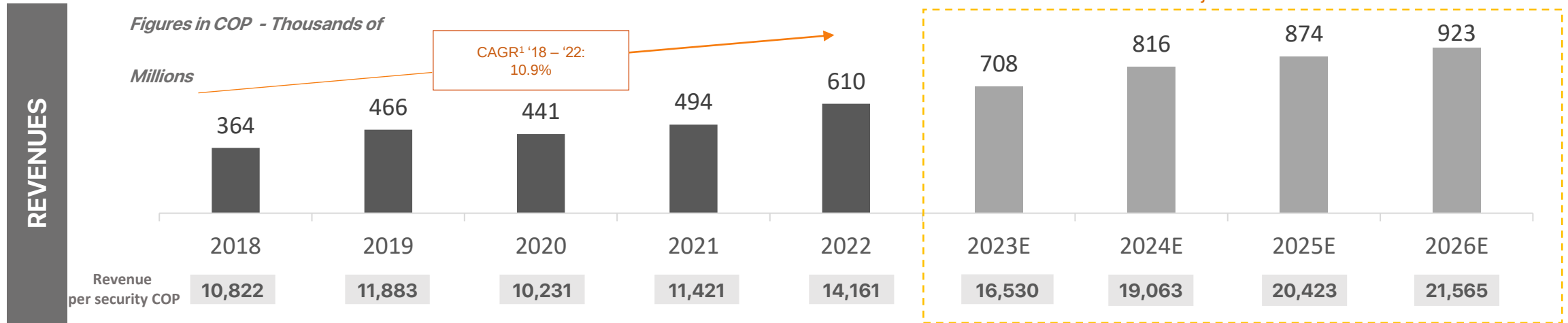


## GROSS RECEIVABLES

Figures in turnover days for receivables



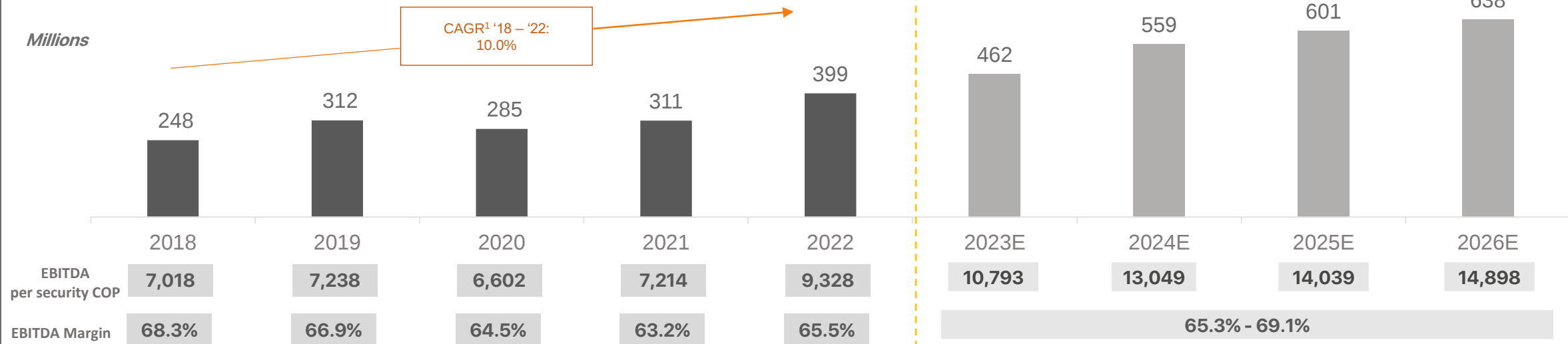
On average, a gross receivables turnover of 7 days is expected, with an amount expectation aligned to the increase in revenues for the next four years.



## EBITDA

Figures in COP - Thousands of

Millions

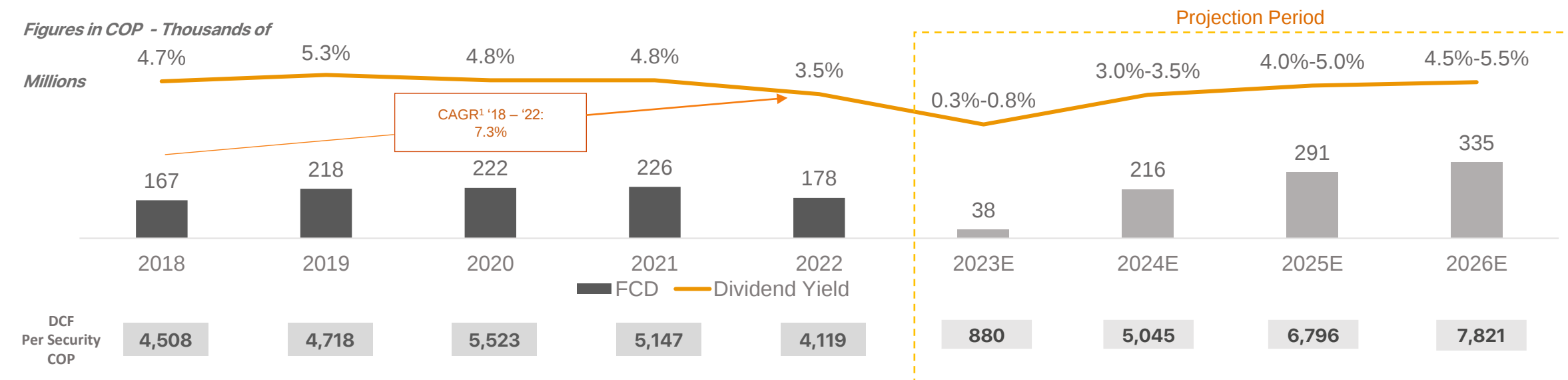


Projection Period

## DCF AND DIVIDEND YIELD<sup>2</sup>

Figures in COP - Thousands of

Millions



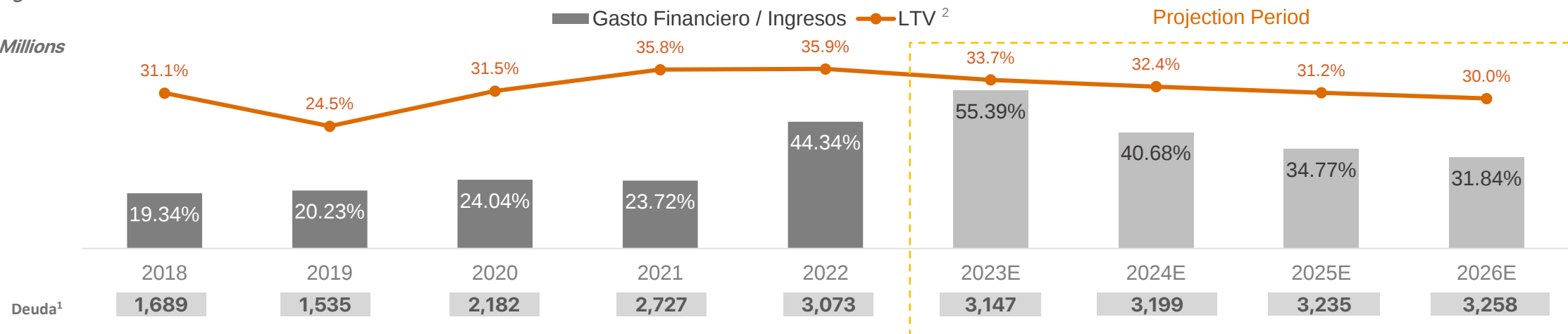
Projection Period

1. Compound Annual Growth Rate.  
2. Projections for the DCF (2023-2026) not accrued (not paid)

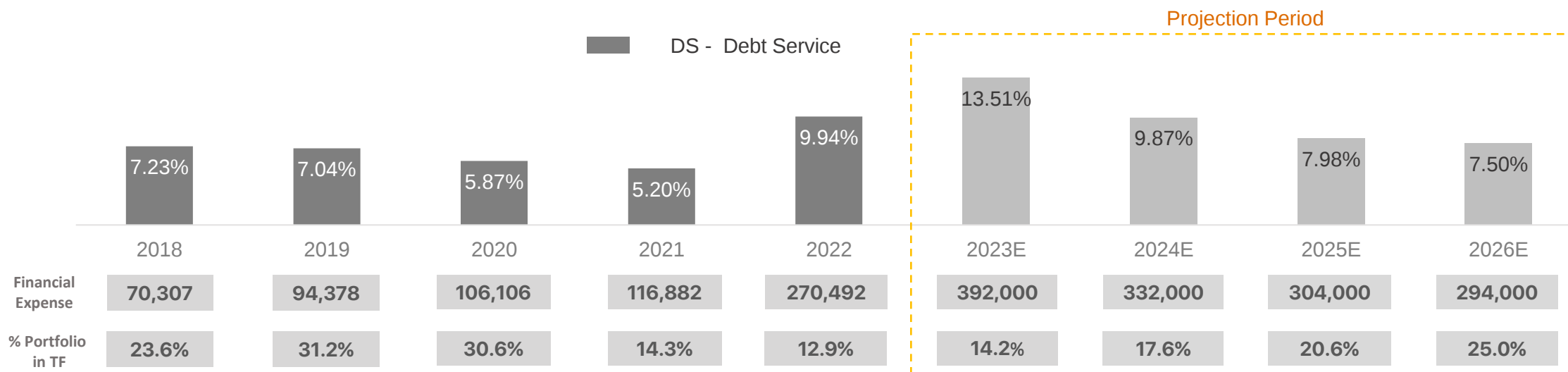
## LEVERAGE

Figures in COP - Thousands of

Millions



## DEBT RATIOS



1. Debt: Figures at the end of the year.

2. LTV: Loan to Value, calculated as the financial debt to total assets under management. The limit has been remained consistently below 40%

3. DS: Calculated as the debt service's weighted average for the period at the end of each year.



# OUTLOOK 2023-2026

## INVESTORS ORDINARY ASSEMBLY

2 0 2 3



+/- 1.5x the Operating Revenue's increase, reaching COP 920 Thousand MM by the end of the next four years



## Revenues

## Operating Profits



Keep the NOI Margin between 81% and 84%

Reduce leverage, reaching levels around 30%



## Leverage

## Dividend Yield



Reach a 5% Dividend Yield

Bloque: 1 Mensajes: 0 / 10

## Control de intervenciones

— 17-marzo-2023 12:49

NOMBRE DEL PARTICIPANTE

0m 20s

WEBasamblea

Editar Cerrar Minimizar

Ver mensajes

Ver intervenciones

Intervenciones

CONTROL DE INTERVENCIONES

Escriba aquí para enviar mensaje a la  
asamblea

Enviar mensaje

Votaciones

Usuario

Participar

Asistentes 3

Agenda

Mensajes

Documentos

Cerrar sesión

Investors who wish to make any questions or comments during the meeting may do so writing them in the "message" box. Investors with more than one question, will need to write them in a single message.

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# SUBMISSIONS

Submission, for approval, of  
PEI's Management Report –  
2022

by Pei Asset Management



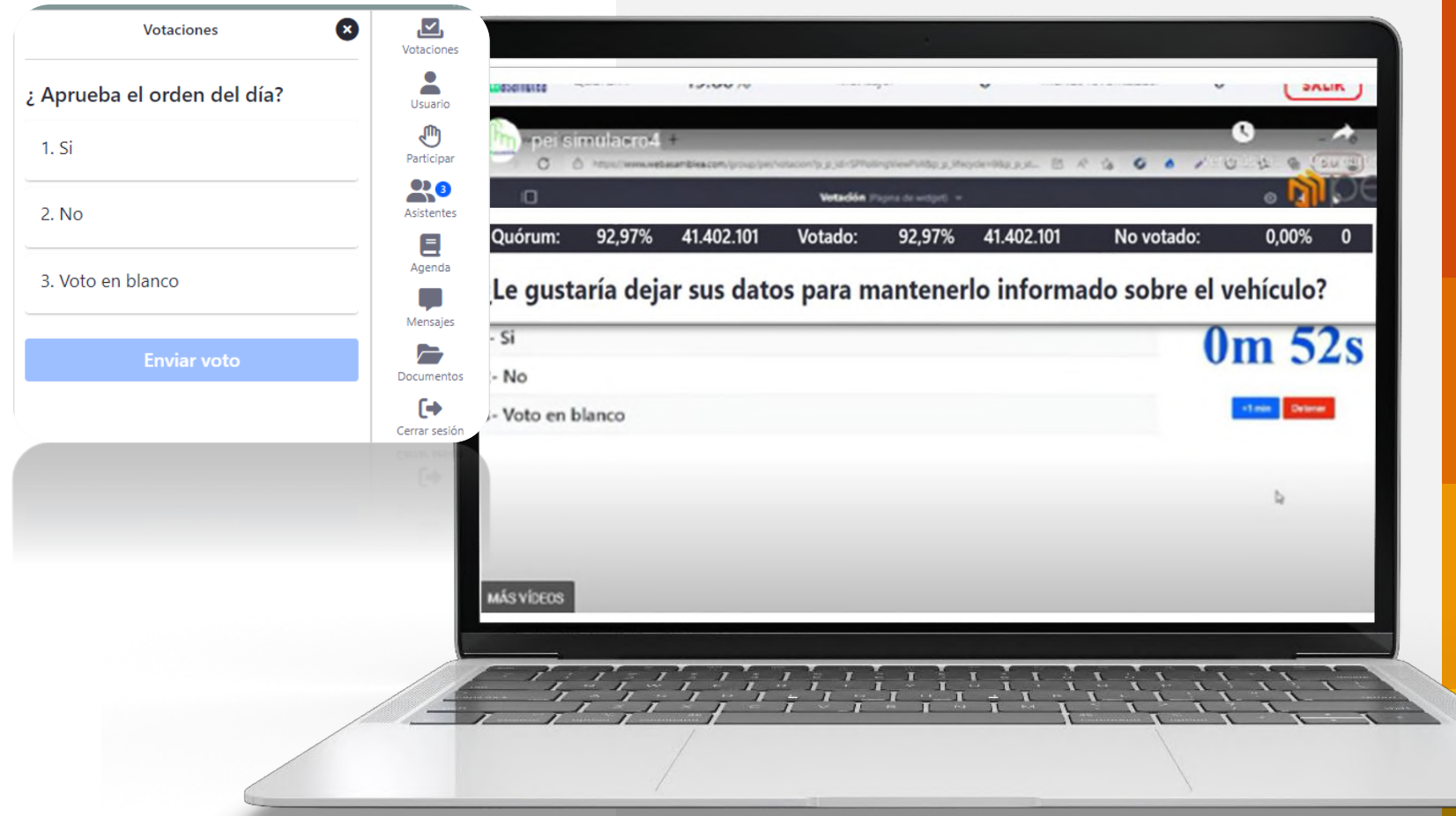
Amadeus Building  
Bogotá - Colombia

INVESTORS  
ORDINARY  
ASSEMBLY

2 0 2 3

## STEPS TO FOLLOW upon voting

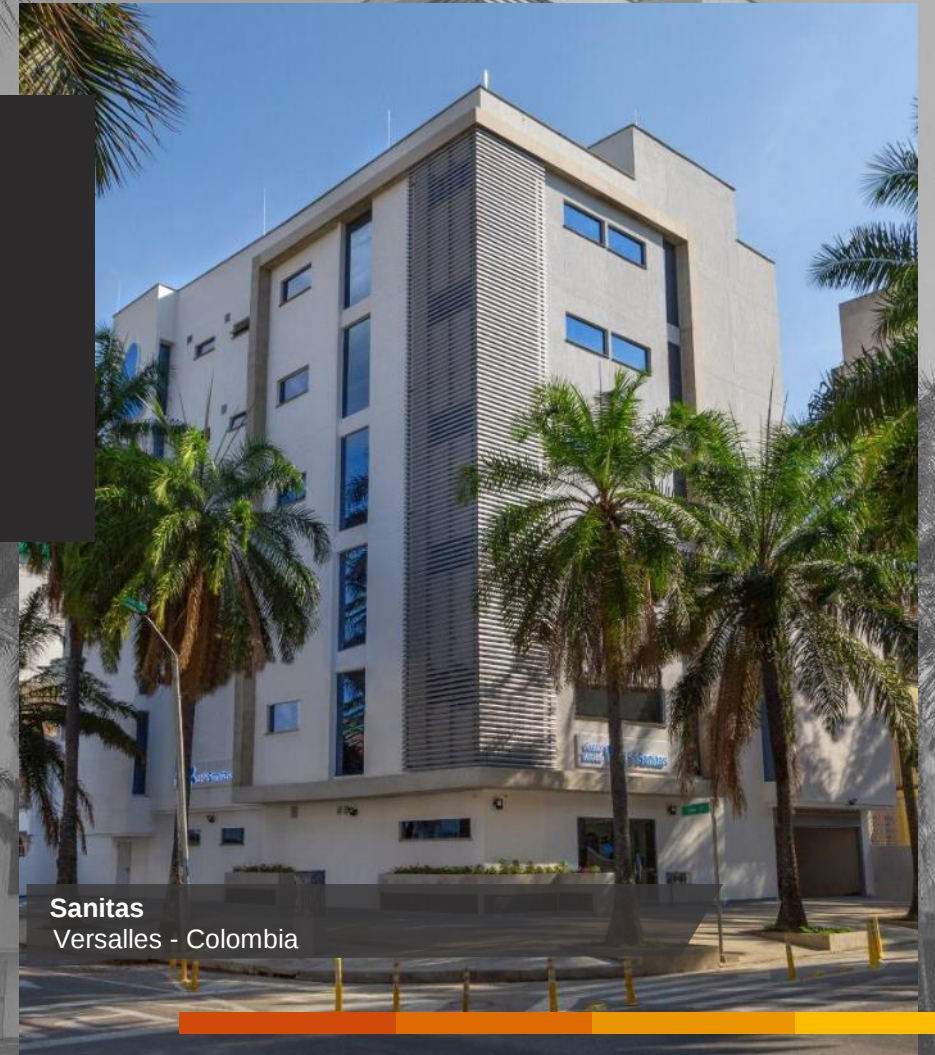
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# Voting

## Submission, for approval, of PEI's Management Report 2022 by Pei Asset Management

The decision will be made by half plus one of  
the affirmative votes casted by those Investors  
present at the Assembly.



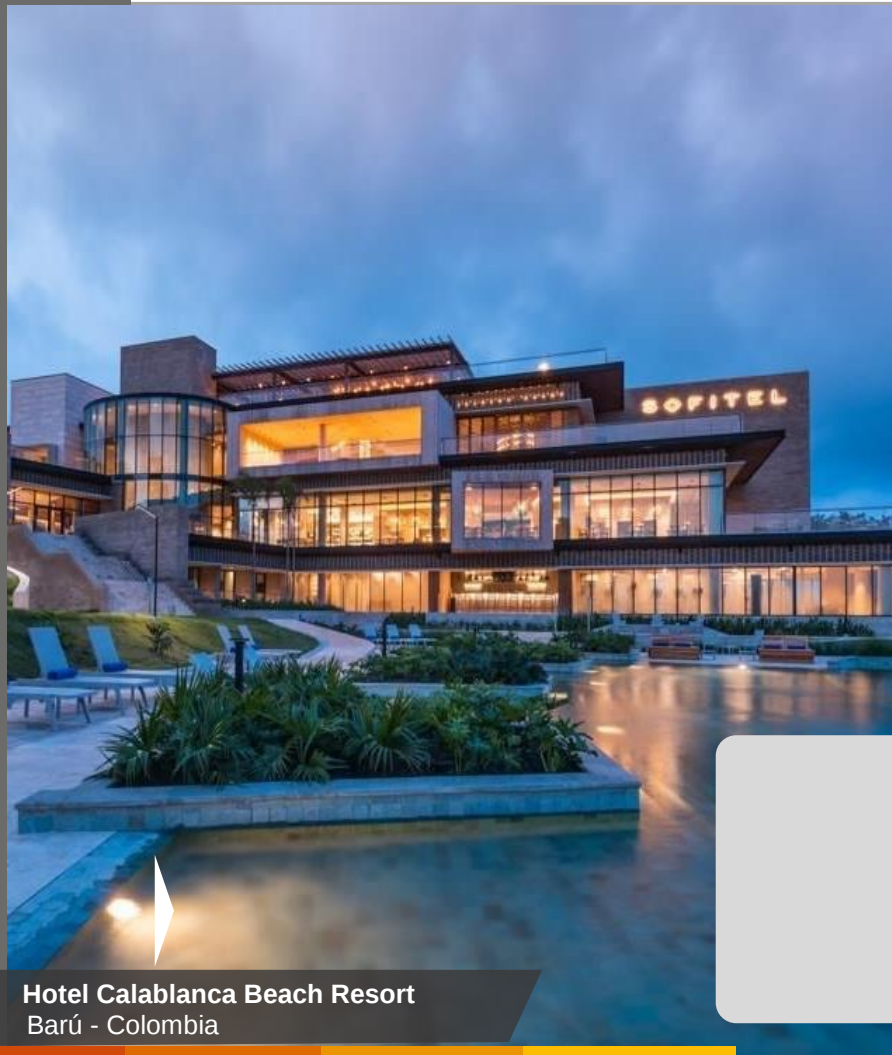
Sanitas  
Versalles - Colombia

**INVESTORS  
ORDINARY  
ASSEMBLY**

**2 0 2 3**

# INVESTORS ORDINARY ASSEMBLY

2 0 2 3



Hotel Calablanca Beach Resort  
Barú - Colombia

## 05

**STRATEGIC PLAN  
PEI - 2023**

**PRESENTED BY  
PEI ASSET MANAGEMENT**

# AGENDA

## INVESTORS ORDINARY ASSEMBLY



2 0 2 3

01



Verification of quorum

02



Reading and approval of the agenda

03



Appointment of the assembly's chair, secretary, and minutes approval committee

04



Submission, for approval, of the annual report as of December 31, 2022, prepared by the Manager

05



Submission, for approval, of the Strategic Plan for 2023

Presented by the Real Estate Manager

06



Submission, for approval, of PEI's end-of-year report, as of December 31, 2022, prepared by the Management Agent

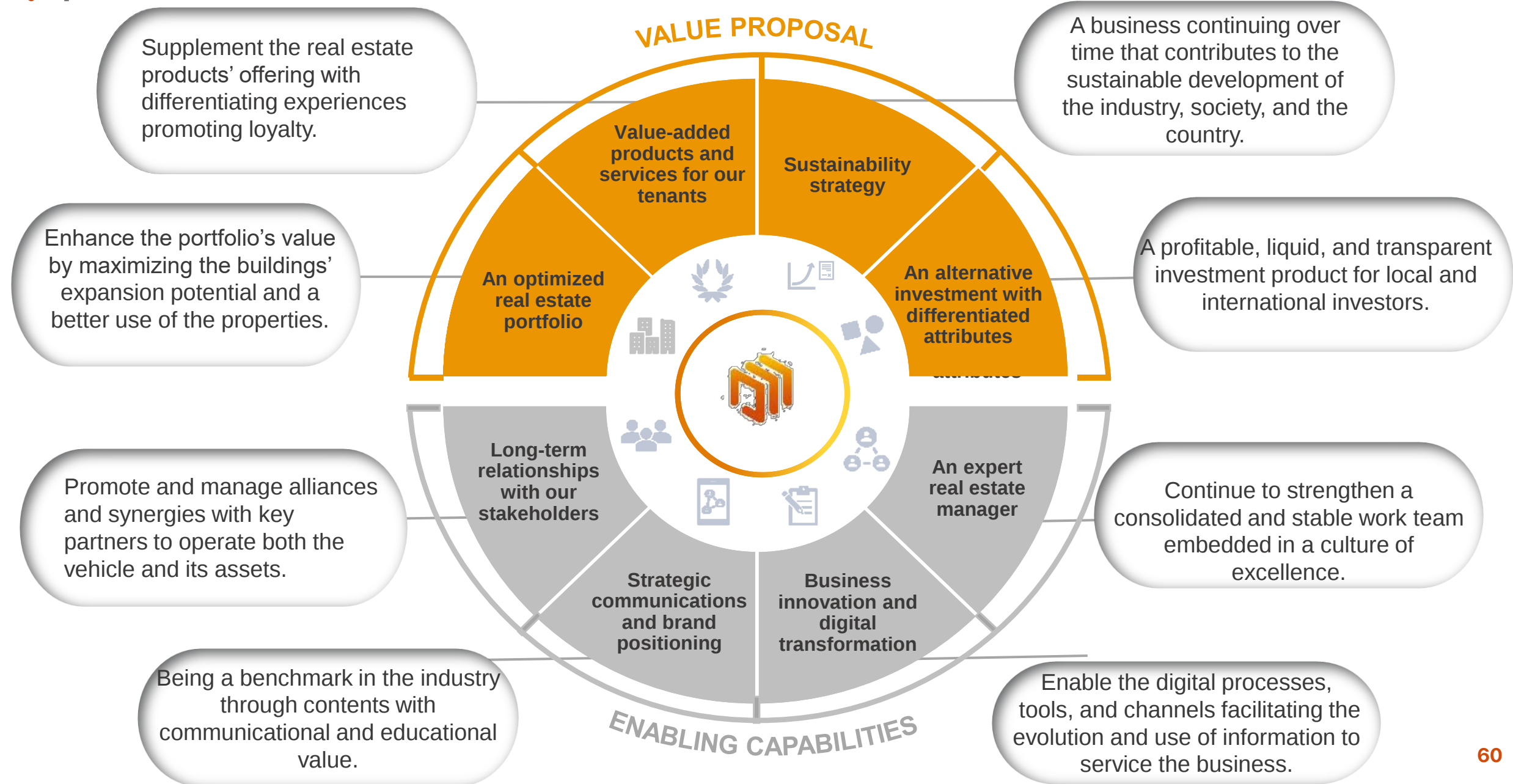
07



Submission, for approval, of PEI's end-of-year Financial Statements as of December 31, 2022 – Financial Statements, prepared by the Management Agent

08

Proposals and Miscellaneous – Investors comments



Bloque: 1 Mensajes: 0 / 10

## Control de intervenciones

— 17-marzo-2023 12:49

NOMBRE DEL PARTICIPANTE

0m 20s

WEBasamblea

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the Strategic Plan for 2023**

Presented by Pei Asset Management



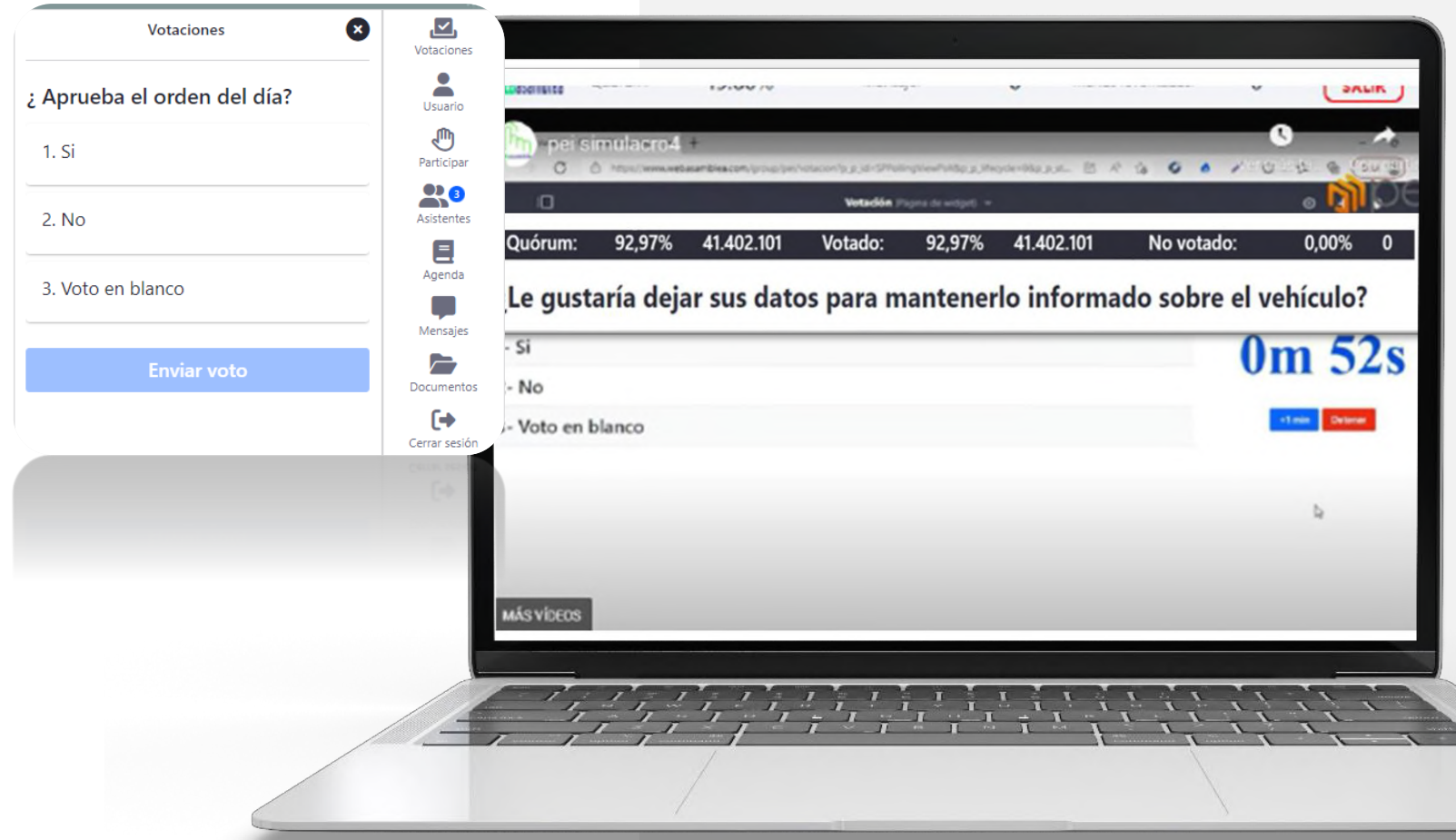
**Amaderus Building**  
Bogotá - Colombia

**INVESTORS  
ORDINARY  
ASSEMBLY**

**2 0 2 3**

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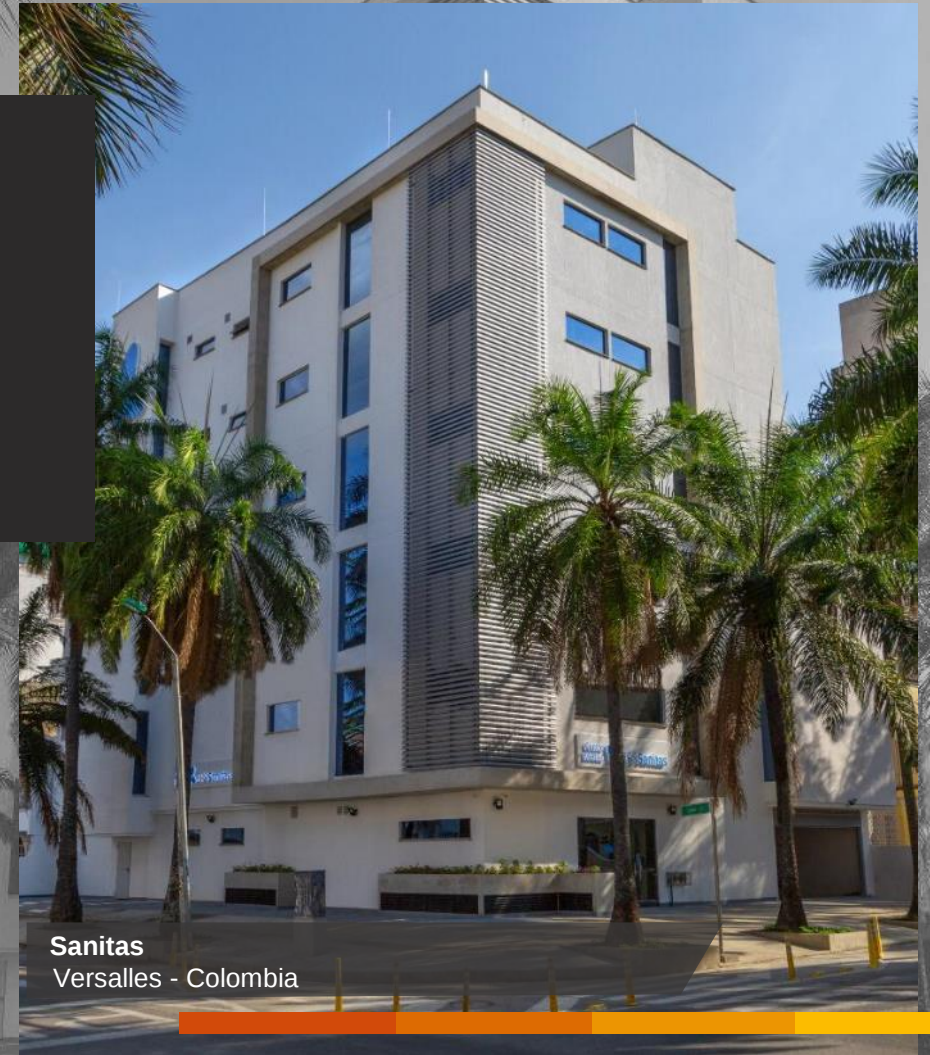


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Sanitas  
Versalles - Colombia

**INVESTORS  
ORDINARY  
ASSEMBLY**

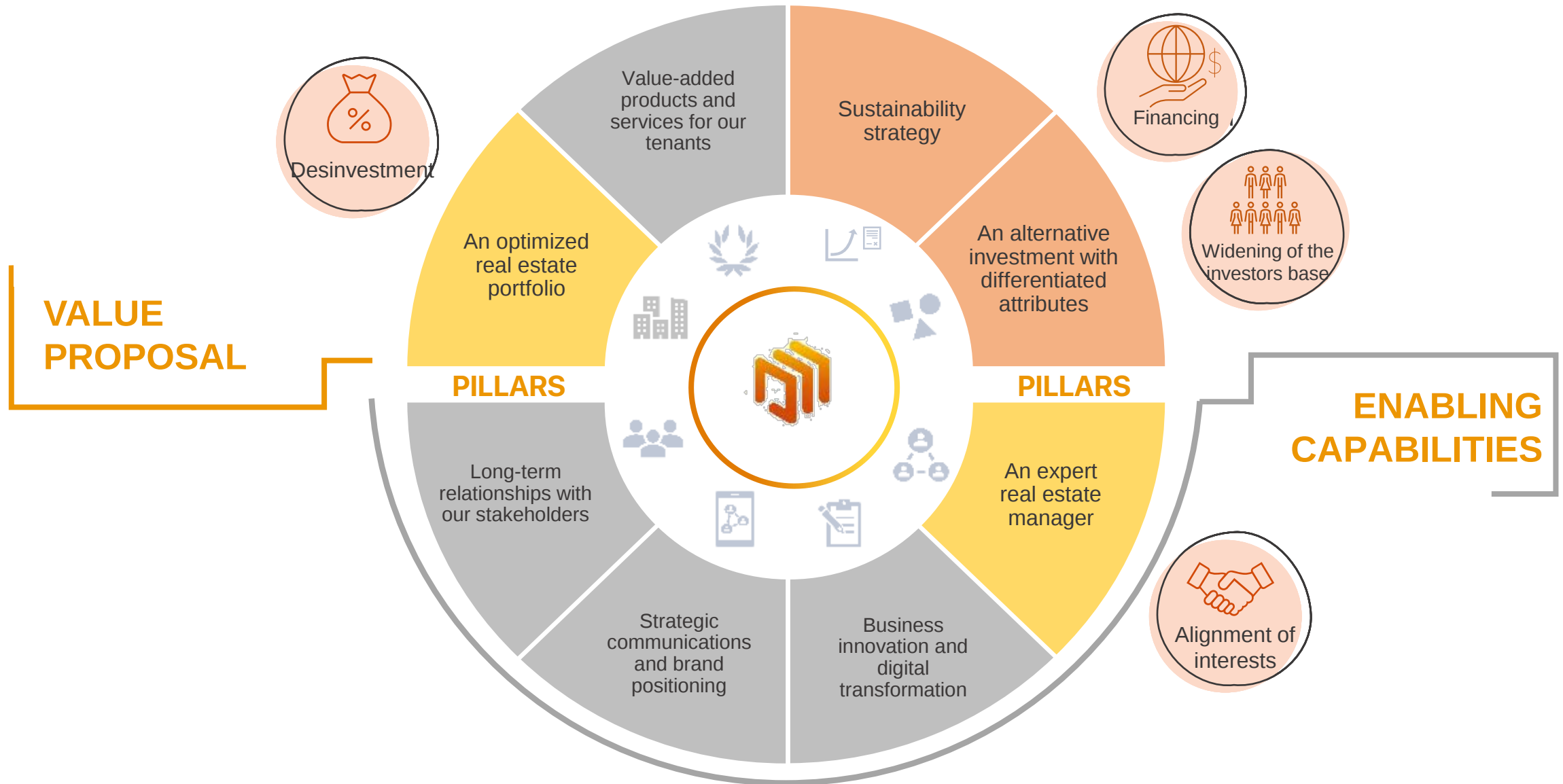
**2 0 2 3**

# PRIORITIZATION OF THE STRATEGY

INVESTORS  
ORDINARY  
ASSEMBLY

2 0 2 3







### REAL ESTATE ASSETS PORTFOLIO'S OPTIMIZATION STRATEGY

**Divestment**, reconversion, and redevelopment of assets so that efficiencies impact the operating results



### OPTIMIZATION OF THE CAPITAL STRUCTURE

Substitution of liabilities and **reduction of debt**



### STRATEGY TO EXPAND AND DIVERSIFY THE INVESTORS BASE

Hiring an international consultant to prepare the **new investors'** entry to the vehicle



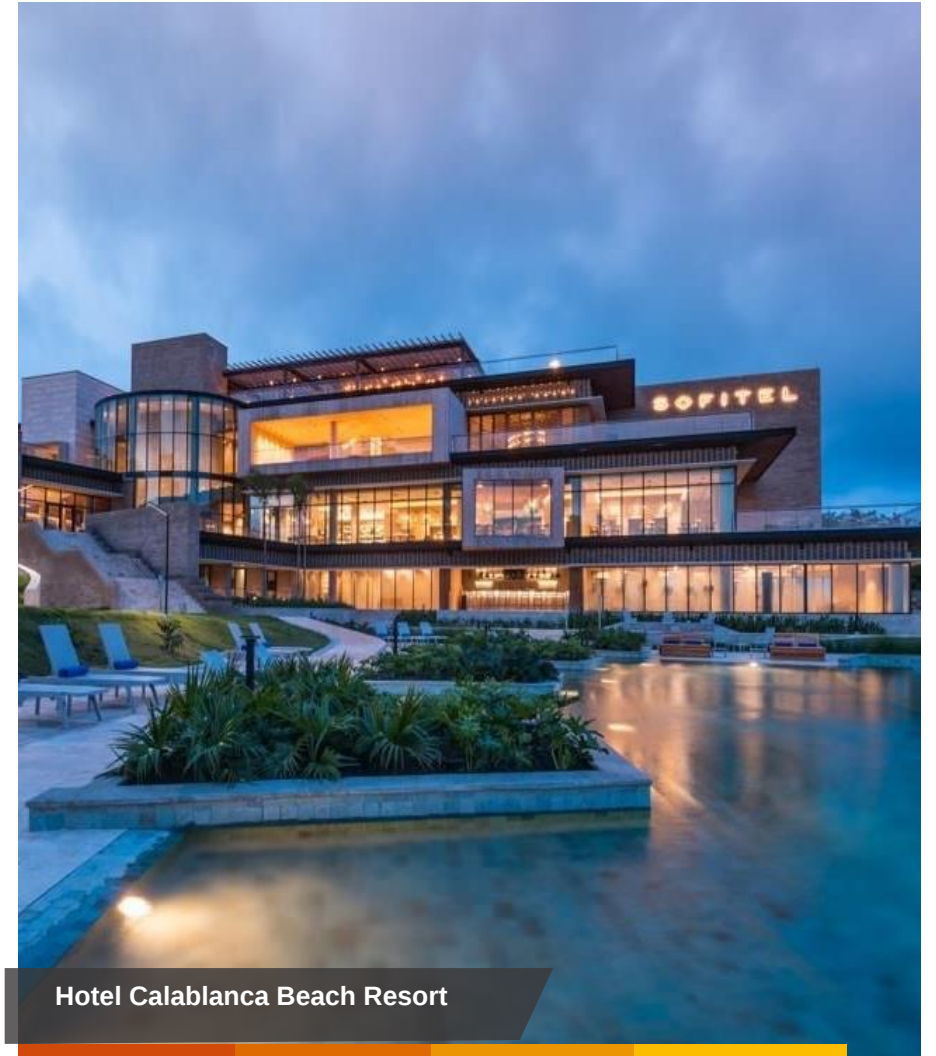
### A STRATEGY OF ALIGNMENT OF INTERESTS WITH THE VEHICLE'S STRUCTURE COSTS

Update of Pei AM's commissions structure update through two phases

# OPTIMIZATION

## INVESTORS ORDINARY ASSEMBLY

2 0 2 3





- Generate divestments of assets to **materialize their appreciation**, find **strategic partners**, decrease the concentration of risks.
- Resources from the sale of assets may be used to distribute returns to investors, decrease liabilities, and repurchase TEIS.



- Reconditioning of assets with an aim at meeting the market's needs, **enhance their value**, and take advantage of their **maximum construction and buildability index**
- Possibility of conversion to other uses with greater profitability



- **Additional development** on portfolio properties boost income and optimize their construction index
- Possibility of **developing mixed uses** in properties with strategic locations



Adjustments to properties to  
increase the GLA



Adjustments to properties  
for housing use, foreseeing  
a **potential disinvestment**



Assets with  
redevelopment  
potential



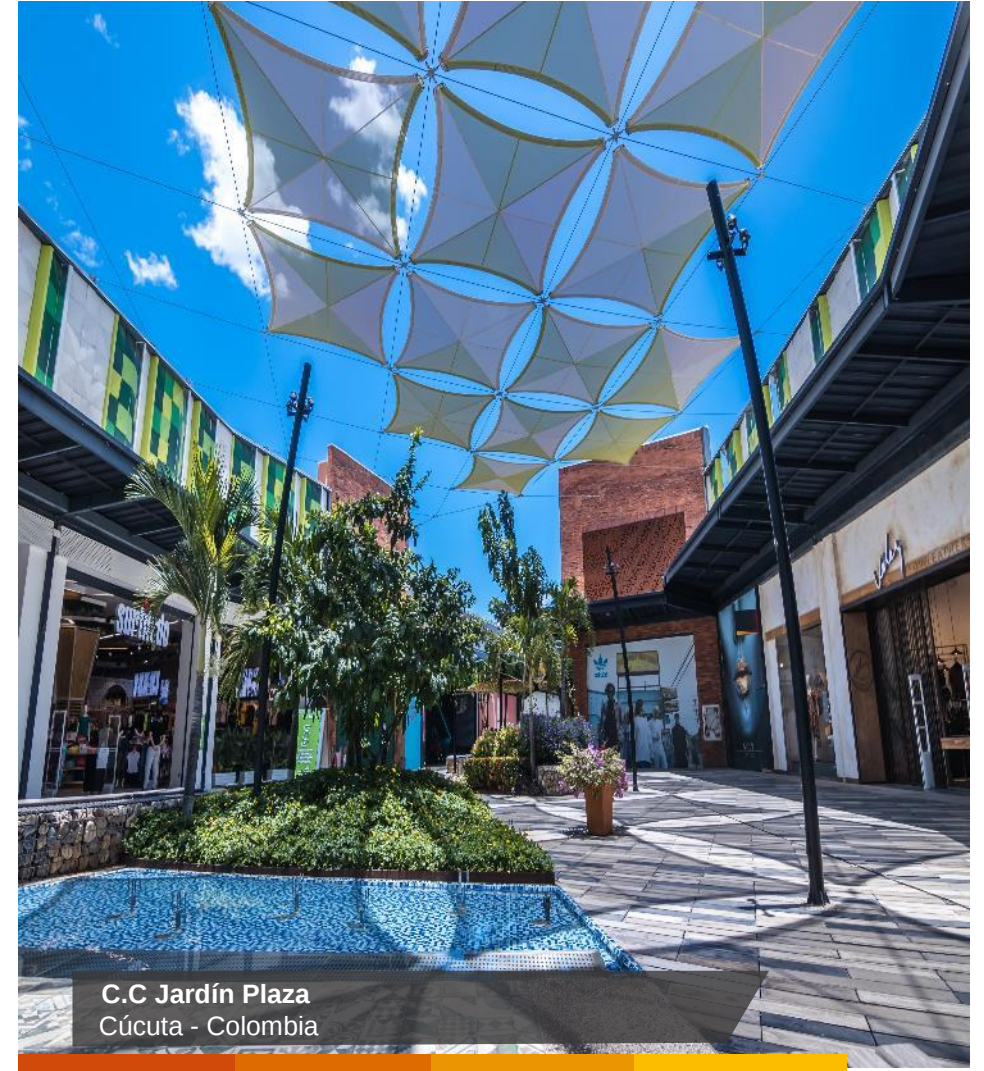
Disinvestments **made**



# DESINVESTMENTS

## INVESTORS ORDINARY ASSEMBLY

2 0 2 3



## PRIMARY BENEFITS FROM DISINVESTMENTS

- Reduce the vehicle's **indebtedness levels**.
- Increase the **distribution of cash flow to investors**.
- Allocate resources from divestments to carry out the **TEIS repurchase** process
- Convey a **message of confidence** to the market through the disinvestment of assets

## ONGOING STRATEGIES

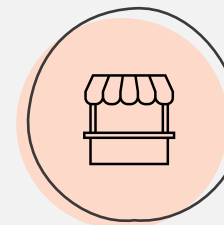
- Sale of interests in assets in order to attain strategic investors.
- Adjustments to properties with changes on their governing rules, so that they can be better exploited with an aim to completely or partially disinvest them, depending on their use.
- Conformation of assets portfolios for sale.

## PROCESS PROGRESS

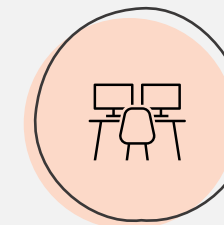
- In the framework of the prospecting process for potential purchasers, the Manager has made progress with potential buyers with whom transactions could be completed before the end of this year.
- We have 4 assets' divestments in process.



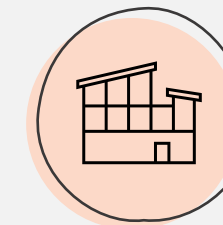
**PORTFOLIO**



Commercial



Offices



Logistics

**Categories**



**Interest in the  
Sale**

**Disinvestments between COP 300 Thousand MM – 400 Thousand MM**

# LIABILITY SUBSTITUTION

INVESTORS  
ORDINARY  
ASSEMBLY

2 0 2 3



Letter of Mandate: 

A member of the World Bank Group, promotes economic development and improves people's lives by encouraging the private sector's growth in developing countries.

## » Main conditions

|          |                            |
|----------|----------------------------|
| Amount   | USD 150M                   |
| Currency | COP                        |
| Rate     | BBI   CPI                  |
| Term     | 6 years   3 years of grace |

## Benefits

- **Reputational support** from a multilateral entity
- **Attraction of a long-term ally:**
- **Possibility of** having IFC as an equity investor
- **Experience with the decarbonization** of real estate assets portfolios

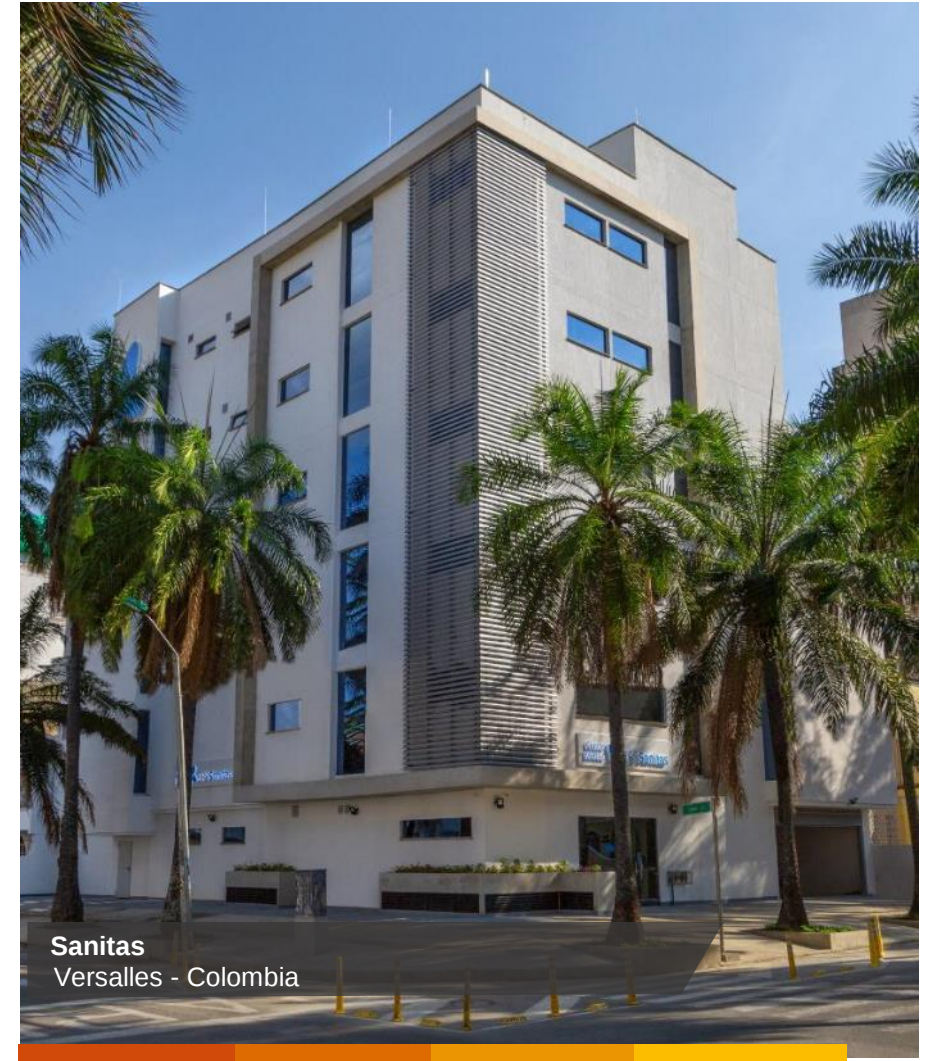
- **Destination of Resources:** Substitution of Debt
- **General Conditions:** Becoming part of the GRIP program.

\* **GRIP - Green Real Estate Investment Portfolios**

# WIDENING OF THE INVESTORS BASE

**INVESTORS  
ORDINARY  
ASSEMBLY**

2 0 2 3





## Goal:

Expand the investors base, support PEI with the diagnosis, assessment, and creation of marketing plans to attract new investors, among others, in the international capital markets.



- **Implement an** attractive commission structure, supplemented by the currently robust corporate governance
- **Effectively communicate the investment opportunity**, refining all communication materials
- **Strengthen the management team's credibility** by means of maintaining a transparent communication of the results, in line with the industry's best practices
- **Increase the vehicle's visibility** in the international financial markets



To achieve the above and position PEI in the international markets, we are working with InspIR Group, a top investor relations consultancy firm.

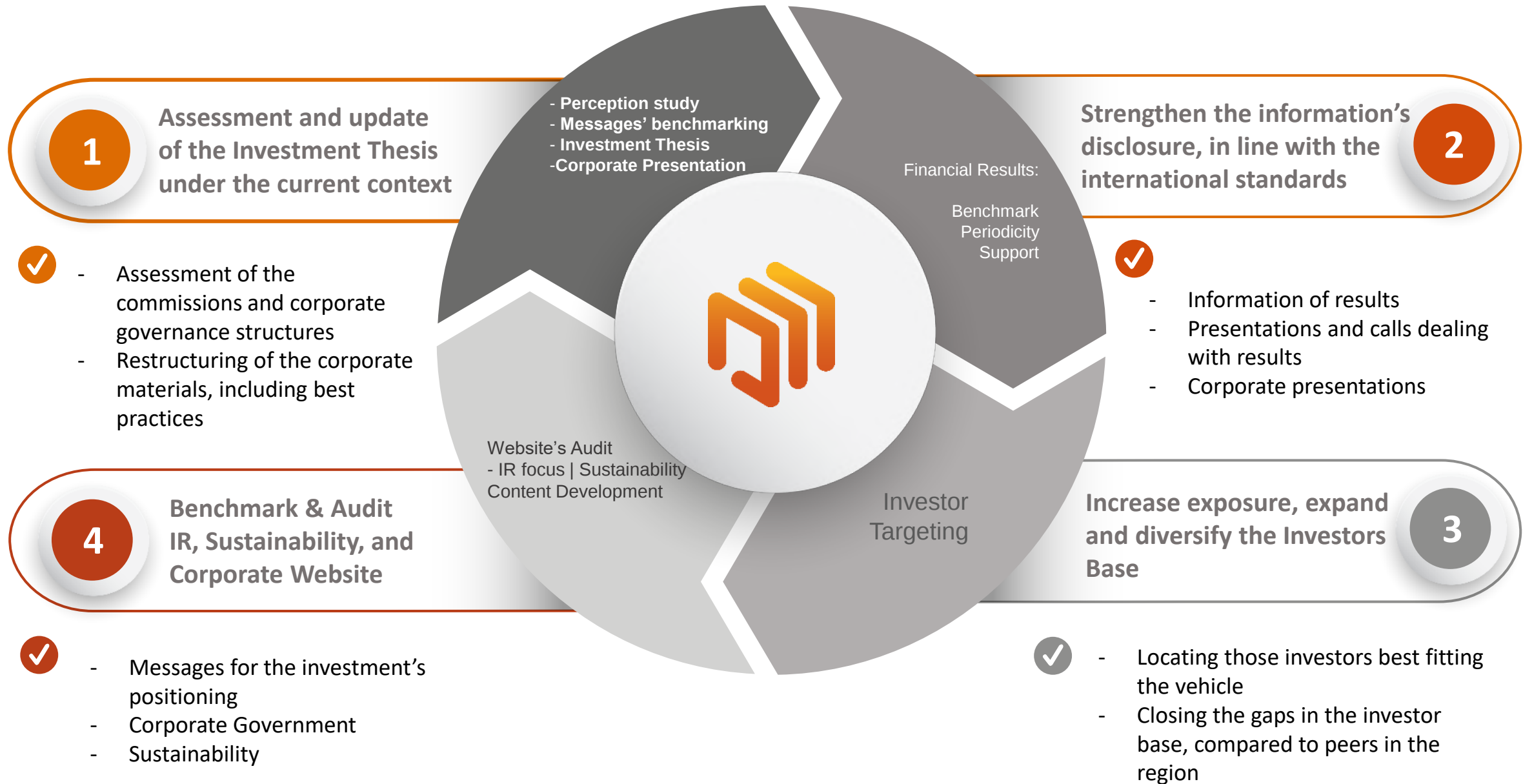
Brookfield



FIBRAMTY

vesta

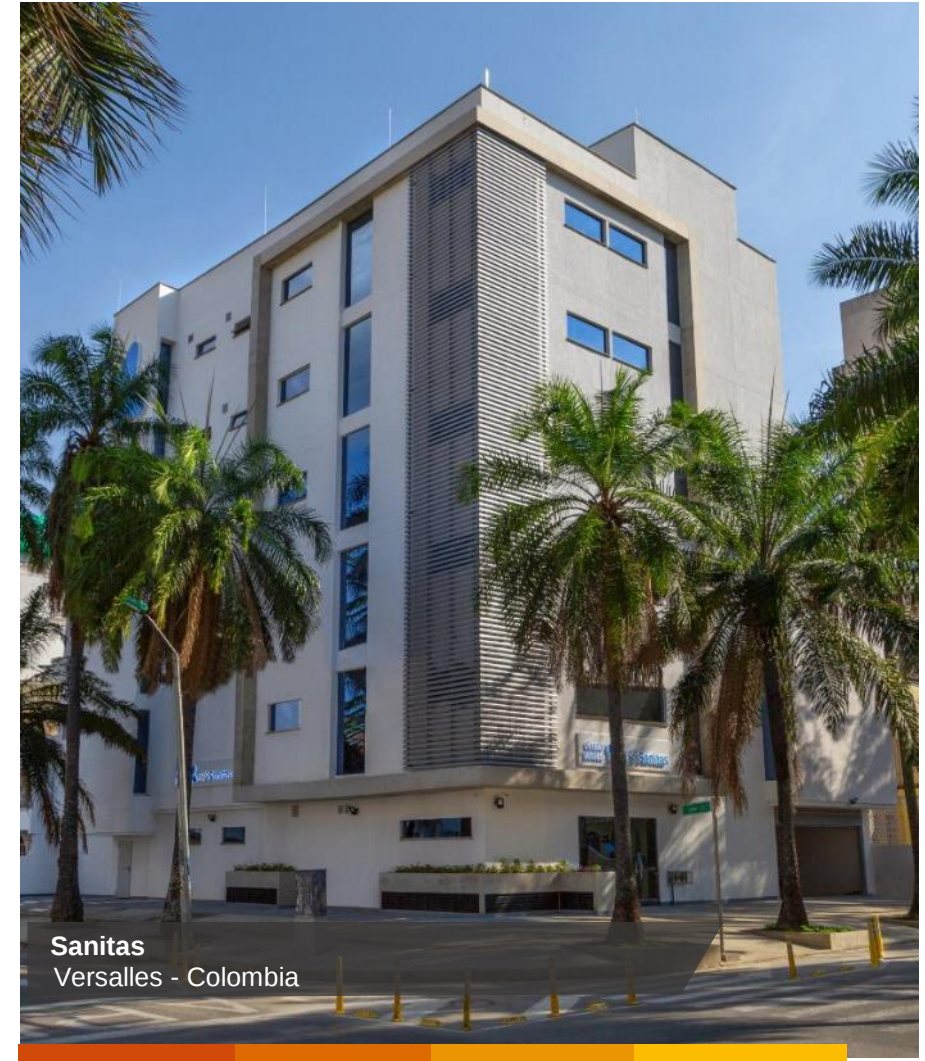




# GRANTING OF COMMISSIONS

INVESTORS  
ORDINARY  
ASSEMBLY

2 0 2 3



Sanitas  
Versalles - Colombia

## Considerations

### Phase 1 | Commissions' Discounts

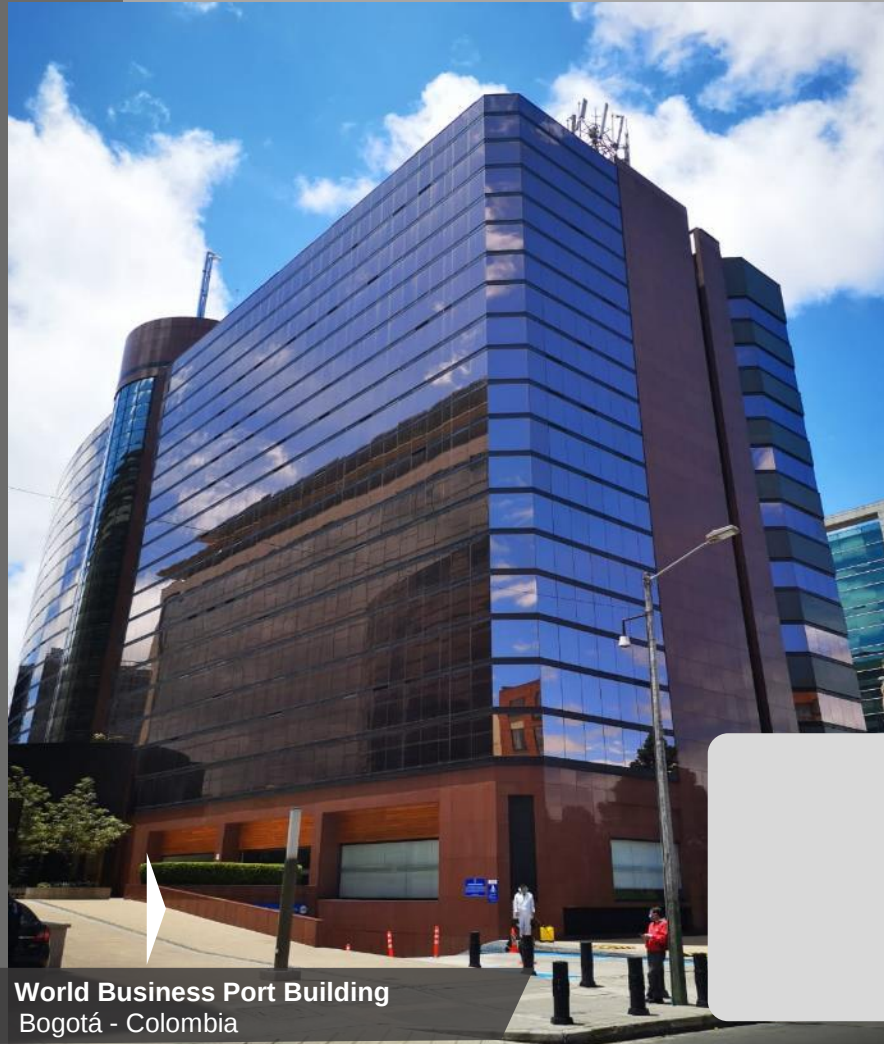
-  **Unilateral discount on the collection of the vehicle's management fee** for 2023. A 37.5 discount will be granted retroactively from January 1, 2023.
-  **The 3% acquisition commission will disappear and be replaced by a 1.5% structuring commission** charged upon any issuance of new Securities, instead of upon the purchase of real estate assets.

### Phase 2 | Commission Structure's Modification

-  Based on the **advisory results** and incorporating international best practices, generate a greater alignment of interests with investors considering the vehicle's results.
-  Hold an **extraordinary assembly** in the first semester of 2023 to modify the real estate manager's commissions structure as of the second half of 2023.

# INVESTORS ORDINARY ASSEMBLY

2 0 2 3



World Business Port Building  
Bogotá - Colombia

## 06

MANAGEMENT REPORT  
PEI 2022

PRESENTED BY  
The Management Agent

# AGENDA

## INVESTORS ORDINARY ASSEMBLY



investors 2 0 2 3

01



Verification of quorum

02



Reading and approval of the agenda

03



Appointment of the assembly's chair, secretary, and minutes approval committee

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Submission, for approval, of the annual report as of December 31, 2022, prepared by the Manager

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08

Proposals and Miscellaneous – Investors comments

## Management Agent



**March 2023**

*Fiduciaria Corficolombiana , a leader in the articulation of responsible businesses and investments contributing to the country's growth and sustainable development.*

Fiduciaria Corficolombiana is an affiliate of Corporación Financiera Colombiana S.A., controlled by Grupo Aval: Colombia and Central America's largest financial group.

We are an entity specialized in the provision of trust-related services, with a track-record of over 30 years in the market, advising and establishing relationships of trust with our clients through a professional, responsive, and personalized service.



Infrastructure



Capital Markets



Real Estate

Our experience enables us to offer excellent investment alternatives and trust-related businesses under innovative schemes, adapted to our clients' needs.

Assets under Management

**54,66 Bill**

Average Funds in FICS

**4,4 Bill**

Operating Income

**131,095**

Net Profits

**15,039**

Equity

**51,499**

Operating Margin

**19,1%**

Employees

**447**

37%



63%

COP in  
millionsPresent in 5  
Cities of the country

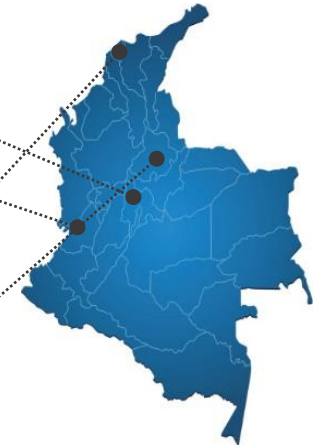
Bogotá

Cali

Medellín

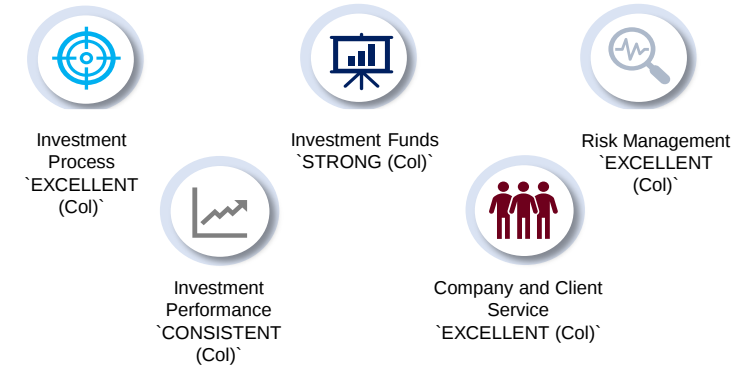
Barranquilla

Bucaramanga

\* Figures as of  
December 2022



Fitch Ratings affirmed Fiduciaria Corficolombiana S.A.'s domestic rating for Investment Management Quality as 'Excellent (col)' and Sociedad Fiduciaria Corficolombiana S.A.'s long and short-term counterparty risk rating as 'AAA(col)' and 'F1+(col)', respectively. The Long-Term Rating Outlook is Stable.



We also joined the PRI (Principles for Responsible Investment) as signatories, reaffirming our commitment with the incorporation of ESG criteria in the analysis of our investment and decision-making processes, as well as in our good corporate governance policies and practices.





The ISO 9001: 2015 Quality recognition, awarded by ICONTEC, means to our clients:

- Responsiveness and efficiency
- Greater effectiveness in our processes
- Innovative and improved proposals
- Authentic satisfaction of their needs



Great Place To Work certified us as one of the best companies to work with in the country, confirming our commitment in providing an environment of trust and well-being for our employees.



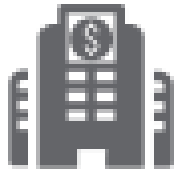
The Friendly Biz certification recognizes our company as one with institutional policies toward the inclusion and normalization of LGBT clients as potential consumers.

# MANAGEMENT REPORT 2022 - MANAGEMENT AGENT FOR THE *ESTRATEGIAS INMOBILIARIAS* TRUST





## KEY MANAGEMENT AXES



### OPERATIONS

- Income (Billing and Collection)
- Accrual and Suppliers' payments
- Financial obligations
- Taxes
- Investments
- Reacquisition of Securities



### INVESTORS

- Assistance with investor requirements
- Payment of the Distributable Cash Flow
- Issuance of tax certificates



### ACCOUNTING PROCESS

- Managing the Trust's accounting under international standards
- Preparing and submitting Monthly Financial Reports, Quarterly Financial Statements, and Annual Reports



### CONTRACTS

- Executing the legal documents necessary for the real estate assets' acquisition
- Executing lease and concession agreements
- Completing any processes required to properly perform the business



### RELEVANT INFORMATION

Through the website of the Financial Superintendency and the Management Agent, we report all the relevant facts of Year 2022 vehicle.

You can contact Fiduciaria Corficolombiana through the channels below:

### Telephone Numbers

- Bogotá: (601) 3538840 / 3538795
- Cali: (602) 2982222
- Medellín: (604) 3106380 / 3106381
- Bucaramanga: (607) 6424444
- Barranquilla: (605) 3693000
- Toll Free: 018000 522238

### Our Offices

- Bogotá: Cra. 13 No 26 -45 piso 1
- Cali: Calle 10 No. 4 – 47 piso 21
- Medellín: Calle 16 Sur No 43<sup>a</sup> 49 Piso 1
- Bucaramanga: Cll. 42 No. 28 – 74 local 2
- Barranquilla: Cra. 52 No. 74 – 56 piso 1

### E-mail

- [investors.Pei@fiduciariacorficolombiana.com](mailto:investors.Pei@fiduciariacorficolombiana.com)



### Website

- [www.fiduciariacorficolombiana.com](http://www.fiduciariacorficolombiana.com)

## ESTRATEGIAS INMOBILIARIAS - PEI SECURITIZATION TRUST

### Financial Statements

## ESTRATEGIAS INMOBILIARIAS - PEI



## Financial Position Statement As of December 31, 2022 and 2021 (COP millions)

|                               | As of December 31, 2022 | As of December 31, 2021 |
|-------------------------------|-------------------------|-------------------------|
| <b>Assets</b>                 |                         |                         |
| Cash                          | 17,889                  | 34,538                  |
| Investments at Fair Value     | 46,499                  | 27,588                  |
| Inventories                   | 2,866                   | -                       |
| Accounts Receivable           | 34,699                  | 31,594                  |
| Other Assets                  | 34,951                  | 31,369                  |
| Investment Properties         | 34,538                  | 7,480,483               |
| Property, Plant and Equipment | 415                     | 171                     |
| <b>Total Assets</b>           | <b>8,414,312</b>        | <b>7,605,743</b>        |

|                          | As of December 31, 2022 | As of December 31, 2021 |
|--------------------------|-------------------------|-------------------------|
| <b>Liabilities</b>       |                         |                         |
| Ordinary bonds           | 895,233                 | 890,904                 |
| Financial obligations    | 2,219,003               | 1,852,717               |
| Accounts payable         | 105,595                 | 88,074                  |
| Advance income           | 17,644                  | 33,917                  |
| <b>Total Liabilities</b> | <b>3,237,475</b>        | <b>2,865,612</b>        |

|                                             | As of December 31, 2022 | As of December 31, 2021 |
|---------------------------------------------|-------------------------|-------------------------|
| <b>Special Equity</b>                       |                         |                         |
| Contributions                               | 2,871,544               | 2,866,273               |
| Accumulated Results                         | 1,678,644               | 1,578,885               |
| Year Results                                | 763,968                 | 294,973                 |
| <b>Total Special Equity</b>                 | <b>5,314,156</b>        | <b>4,740,131</b>        |
| <b>Total Liabilities and Special Equity</b> | <b>8,551,631</b>        | <b>7,605,743</b>        |

## Comprehensive Statement of Results As of December 31, 2022 and 2021 (COP millions)

|                                                | As of December 31, 2022 | As of December 31, 2021 |
|------------------------------------------------|-------------------------|-------------------------|
| <b>Income from Ordinary Activities</b>         |                         |                         |
| Income from the Use of Real Estate             | 647,767                 | 499,851                 |
| Investment Properties Appraisal                | 614,933                 | 114,805                 |
| Other Revenue                                  | 92,710                  | 52,736                  |
| Revenue from Interest                          | 4,520                   | 1,740                   |
| <b>Total Revenue from Ordinary Activities</b>  | <b>1,359,930</b>        | <b>669,132</b>          |
| <b>Expenses from Ordinary Activities</b>       |                         |                         |
| Operating                                      | 228,109                 | 152,027                 |
| Financial                                      | 270,033                 | 115,188                 |
| Administrative (Vehicle's Structure)           | 97,820                  | 106,944                 |
| <b>Total expenses from Ordinary Activities</b> | <b>595,962</b>          | <b>374,159</b>          |
| <b>Year's Profits</b>                          |                         |                         |
| <b>Total Comprehensive Income</b>              | <b>763,968</b>          | <b>294,973</b>          |

# Submissions

Submission, for approval, of  
PEI's Management Report  
2022

Presented by the Management Agent



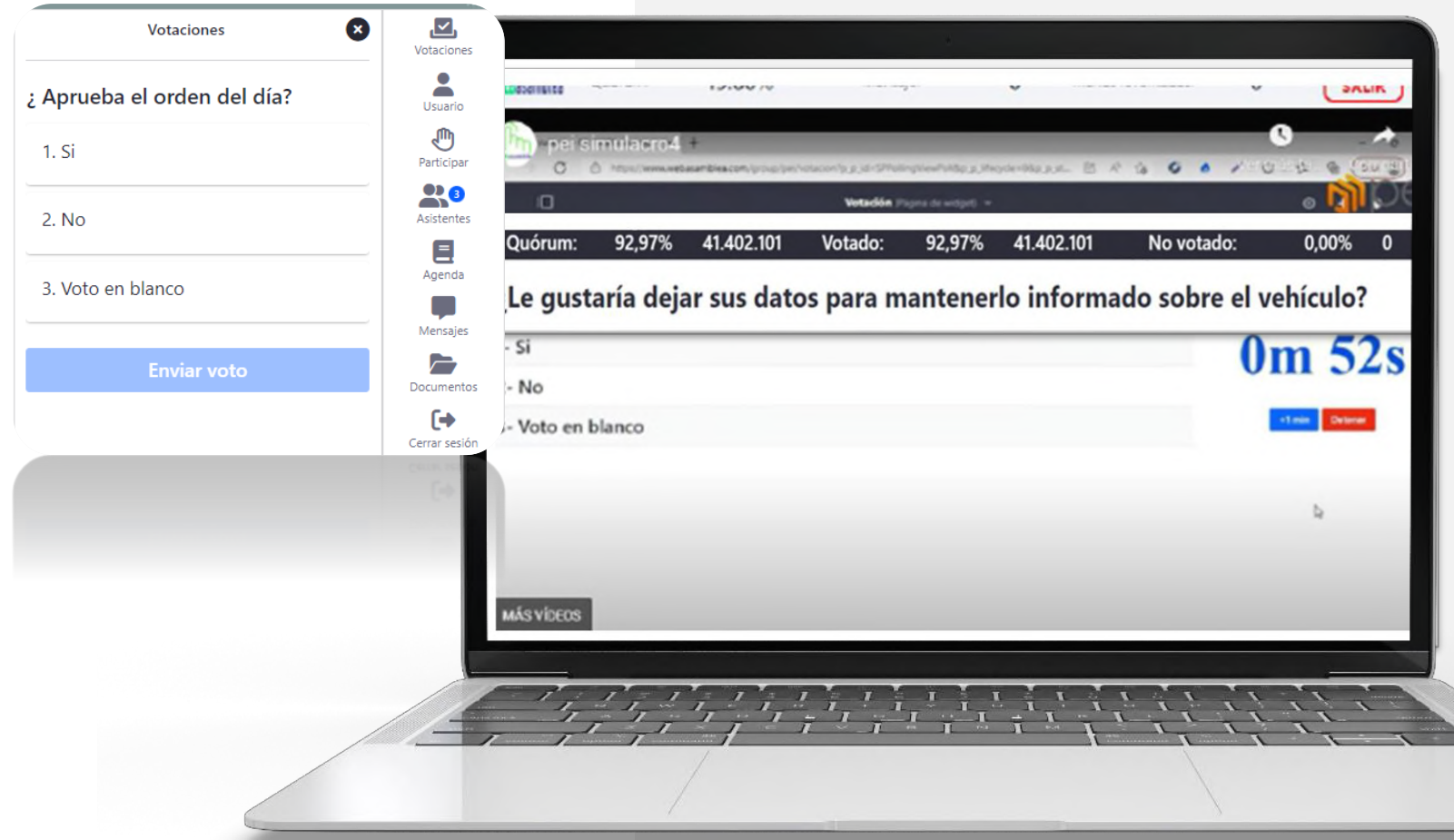
Edificio Amaderus  
Bogotá - Colombia

INVESTORS  
ORDINARY  
ASSEMBLY

2 0 2 3

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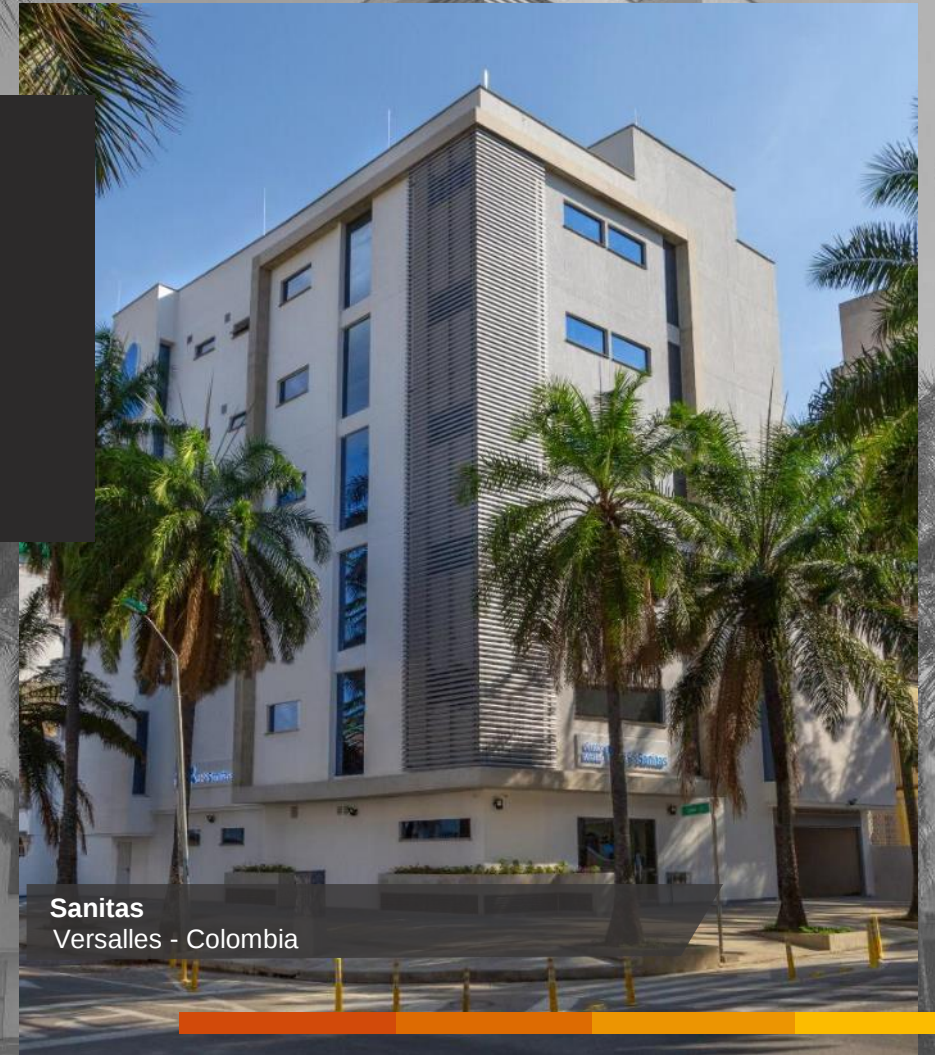


# Voting

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present at the Assembly.



Sanitas  
Versalles - Colombia

**INVESTORS  
ORDINARY  
ASSEMBLY**

**2 0 2 3**

# INVESTORS ORDINARY ASSEMBLY

2 0 2 3



C.C. Único  
Cali - Colombia

# 07

**Financial Statements  
PEI 2022**

**SUBMITTED BY  
The Management Agent**

# AGENDA

## INVESTORS ORDINARY ASSEMBLY



2 0 2 3

01



Verification of quorum

02



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Submission, for approval, of PEI's end-of-year Financial Statements as of December 31, 2022 – Financial Statements, prepared by the Management Agent

08

Proposals and Miscellaneous – Investors comments

## ESTRATEGIAS INMOBILIARIAS - PEI SECURITIZATION TRUST

### Financial Statements

AS OF DECEMBER 31, 2022 AND 2021  
(EXPRESSED IN MILLIONS OF PESOS)  
Audited by Ernst & Young S.A.S.



|                                 | As of December 31, 2022 | As of December 31, 2021 | Percentage Variation |
|---------------------------------|-------------------------|-------------------------|----------------------|
| <b>Assets</b>                   |                         |                         |                      |
| Cash                            | 17,889                  | 34,538                  | -48%                 |
| Investments at fair value       | 46,499                  | 27,588                  | 69%                  |
| Inventories                     | 2,866                   | -                       | 100%                 |
| Accounts receivable             | 33,150                  | 30,309                  | 9%                   |
| Other assets                    | 4,850                   | 4,476                   | 8%                   |
| <b>Total current assets</b>     | <b>105,254</b>          | <b>96,911</b>           |                      |
| Long-term accounts receivable   | 1,549                   | 1,285                   | 21%                  |
| Other long-term assets          | 30,101                  | 26,893                  | 12%                  |
| Investment properties           | 8,414,312               | 7,480,483               | 12%                  |
| Property, plant, and equipment  | 415                     | 171                     | 143%                 |
| <b>Total non-current assets</b> | <b>8,446,377</b>        | <b>7,508,832</b>        |                      |
| <b>Total assets</b>             | <b>8.5 51,631</b>       | <b>7,605,743</b>        |                      |

# FINANCIAL POSITION STATEMENT

|                                             | As of December 31,<br>2022 | As of December 31,<br>2021 | Percentage Variation |
|---------------------------------------------|----------------------------|----------------------------|----------------------|
| <b>Liabilities</b>                          |                            |                            |                      |
| Ordinary bonds                              | 12,525                     | 8,364                      | 50%                  |
| Short-term financial obligations            | 633,463                    | 292,103                    | 117%                 |
| Accounts payable                            | 90,625                     | 74,714                     | 21%                  |
| Advanced income                             | 16,894                     | 30,167                     | -44%                 |
| <b>Total current liabilities</b>            | <b>753,507</b>             | <b>405,348</b>             |                      |
| Long-term ordinary bonds                    | 882,708                    | 882,540                    | 0%                   |
| Long-term financial obligations             | 1,585,540                  | 1,560,614                  | 2%                   |
| Long-term accounts payable                  | 14,970                     | 13,360                     | 12%                  |
| Long-term advanced income                   | 750                        | 3,750                      | -80%                 |
| <b>Total non-current liabilities</b>        | <b>2,483,968</b>           | <b>2,460,264</b>           |                      |
| <b>Total liabilities</b>                    | <b>3,237,475</b>           | <b>2,865,612</b>           |                      |
| <b>Special equity</b>                       |                            |                            |                      |
| Contribution                                | 2,842,165                  | 2,866,269                  | -1%                  |
| Adjustment in FIAS application              | 280,641                    | 282,814                    | -1%                  |
| Premium for reacquisition of securities     | 29,375                     | -                          | 100%                 |
| Accumulated results                         | 2,161,975                  | 1,591,048                  | 36%                  |
| <b>Total special equity</b>                 | <b>5,314,156</b>           | <b>4,740,131</b>           |                      |
| <b>Total liabilities and special equity</b> | <b>8,551,631</b>           | <b>7,605,743</b>           |                      |

|                                                | As of December 31, 2022 | As of December 31, 2021 |
|------------------------------------------------|-------------------------|-------------------------|
|                                                | (COP Millions)          |                         |
| <b>Revenue from ordinary activities</b>        |                         |                         |
| Revenue from the use of real estate properties | 647,767                 | 499,851                 |
| Investment properties appraisal                | 614,933                 | 114,805                 |
| Other revenue                                  | 92,710                  | 52,736                  |
| Revenue from interest                          | 4,520                   | 1,740                   |
| <b>Total revenue from ordinary activities</b>  | <b>1, 359,930</b>       | <b>669,132</b>          |
| <b>Expenses from ordinary activities</b>       |                         |                         |
| Interest                                       | 270,033                 | 115,188                 |
| Other expenses                                 | 140,134                 | 81,234                  |
| Commissions                                    | 97,820                  | 106,944                 |
| Taxes                                          | 44,775                  | 38,377                  |
| Fees                                           | 43,200                  | 32,416                  |
| <b>Total expenses from ordinary activities</b> | <b>595,962</b>          | <b>374,159</b>          |
| <b>Year's profit</b>                           | <b>763,968</b>          | <b>294,973</b>          |
| <b>Total comprehensive income</b>              | <b>763,968</b>          | <b>294,973</b>          |

Bloque: 1 Mensajes: 0 / 10

## Control de intervenciones

— 17-marzo-2023 12:49

NOMBRE DEL PARTICIPANTE

0m 20s

WEBasamblea

Editar Cerrar Minimizar

Ver mensajes

Ver intervenciones

Intervenciones

CONTROL DE INTERVENCIONES

Escriba aquí para enviar mensaje a la  
asamblea

Enviar mensaje

Votaciones

Usuario

Participar

Asistentes 3

Agenda

Mensajes

Documentos

Cerrar sesión

Investors who wish to make any questions or comments during the meeting may do so writing them in the "message" box. Investors with more than one question, will need to write them in a single message.

Click the button to deliver the message after you write it.

After the desk opens the questions / comments session, you will be able to write them in this box. Keep in mind that there is a limit to the number of interventions and that questions will be answered following the order in which they are submitted.

# Submissions

**Submission, for approval, of  
PEI's Financial Statements –  
2022**

Submitted by the Management Agent



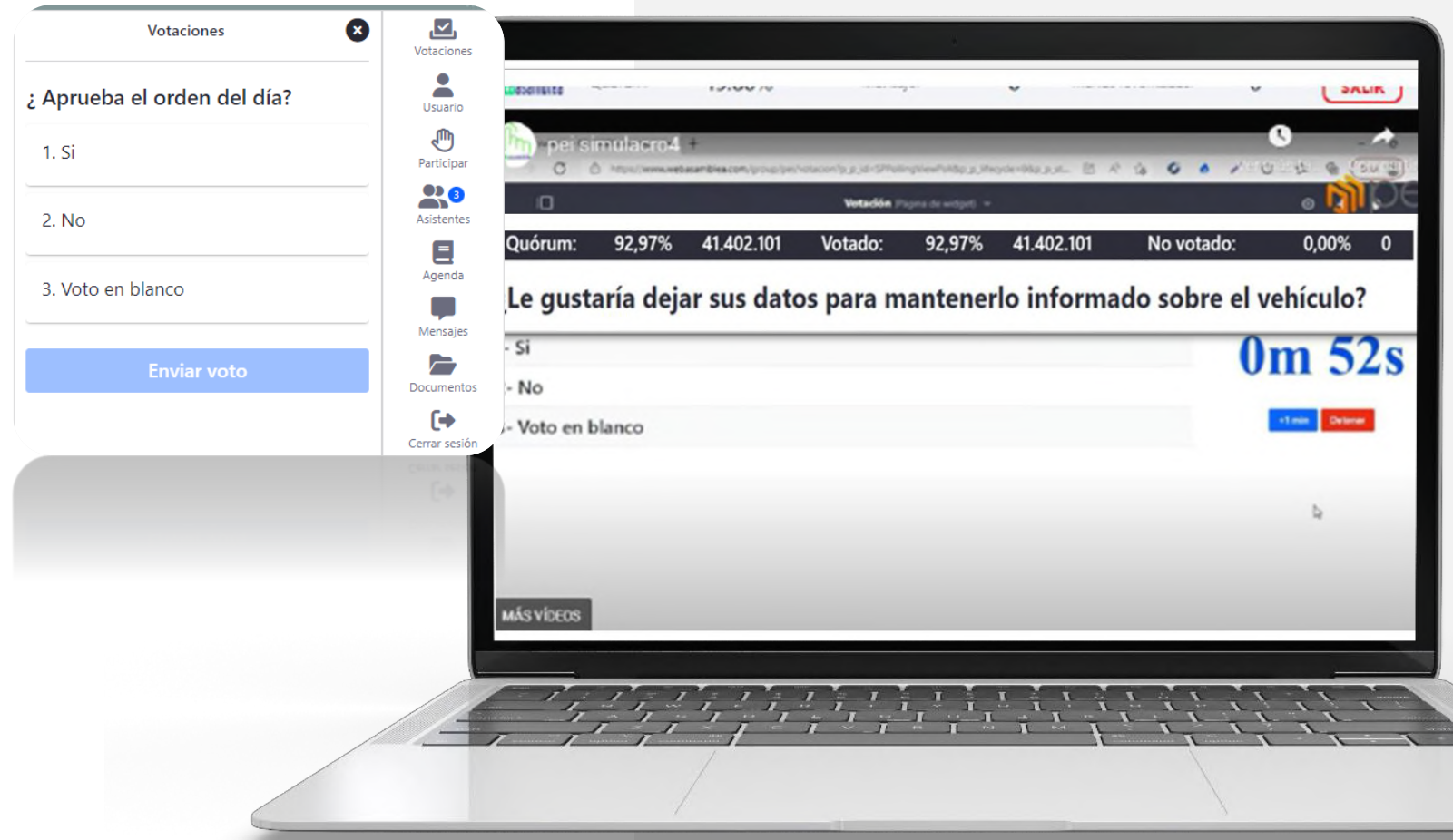
Edificio Amaderus  
Bogotá - Colombia

**INVESTORS  
ORDINARY  
ASSEMBLY**

2 0 2 3

## STEPS TO FOLLOW upon voting

1. The main desk will introduce the question activating the countdown available to vote for 2 minutes
2. Once the countdown starts, both the questions and possible answers will appear in the screen
3. Click on the answer of your choice. Please note that your vote cannot be changed once submitted

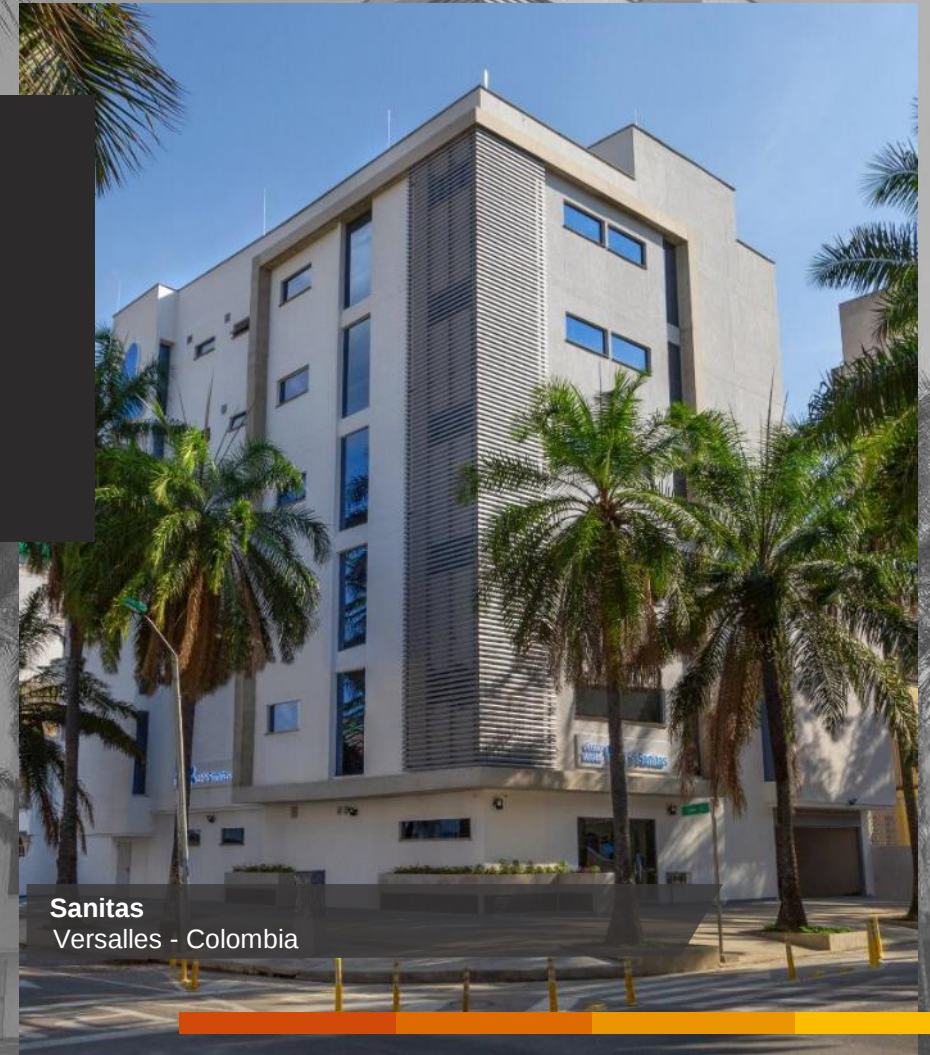


# Voting

## Submission, for approval, of PEI's Financial Statements – 2022

Submitted by the Management Agent

The decision will be made by half plus one of  
the affirmative votes casted by those Investors  
present at the Assembly.



Sanitas  
Versalles - Colombia

**INVESTORS  
ORDINARY  
ASSEMBLY**

**2 0 2 3**

# AGENDA

## INVESTORS ORDINARY ASSEMBLY



investors 2 0 2 3

01



Verification of quorum

02



Reading and approval of the agenda

03



Appointment of the assembly's chair, secretary, and minutes approval committee

04



Submission, for approval, of the annual report as of December 31, 2022, prepared by the Manager

05



Submission, for approval, of the Strategic Plan for 2023

Presented by the Real Estate Manager

06



Submission, for approval, of PEI's end-of-year report, as of December 31, 2022, prepared by the Management Agent

07



Submission, for approval, of PEI's end-of-year Financial Statements as of December 31, 2022 – Financial Statements, prepared by the Management Agent

08

Proposals and Miscellaneous – Investors comments

# INVESTORS ORDINARY ASSEMBLY

2 0 2 3



## 08

PROPOSALS AND  
MISCELLANEOUS



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[investors@pei.com.co](mailto:investors@pei.com.co)

# THANK YOU

2 0 2 3



**Real Estate  
Portfolio's  
Optimization**



Structure redevelopment and conversion projects in the assets

Strengthen the procurement process through sustainability criteria

Make the business cycle profitable through divestments

Strengthen a prospecting scheme for new investment opportunities

Expand the portfolio's diversification through new asset categories

**Value-added  
products and  
services for  
Tenants**



Design and implement the Tenant's "MExA" experience model

Establish a loyalty program offering additional benefits to the Tenants

Strengthen the m<sup>4</sup> product to consolidate the added-value delivered to Tenants

Improve the interaction with and assistance to Tenants through the implementation of a CRM

Strengthen the assets' management through specialized operators



<sup>1</sup> LEED Certification for Operations and Maintenance.

**An alternative  
investment with  
differentiated  
attributes**



Continue to implement security liquidity mechanisms in the stock market

Expand coverage by local and international analysts

Expand the investors base diversification

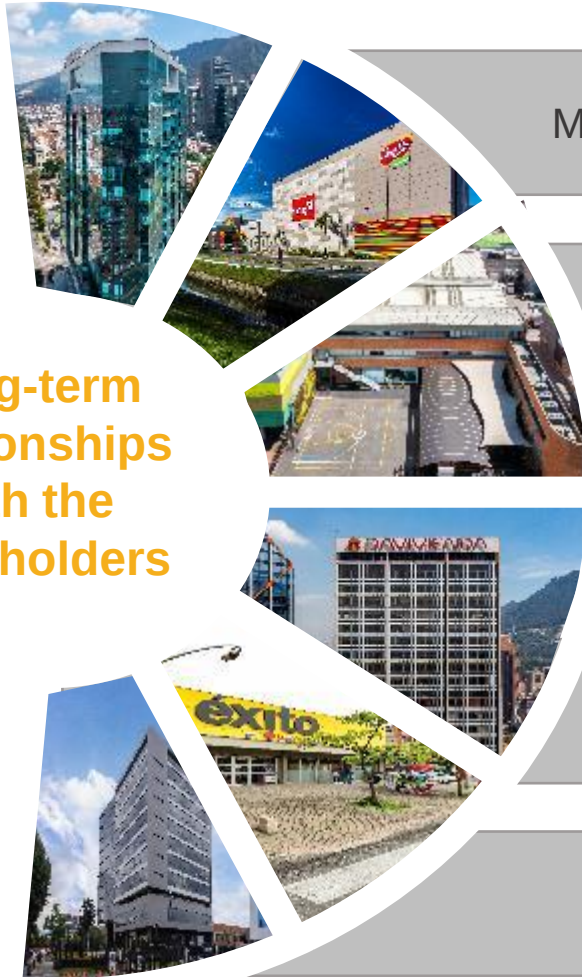
Attract international investors to the vehicle

Maintain the PEI Security within all top 15 liquidity markets where it is listed

Strengthen a permanent communication to the market

Strengthen the investor experience model

## Long-term relationships with the stakeholders



Maintain an active, current, and proactive regulatory management

Strengthen the relations with long-term strategic suppliers

Generate synergies in purchases with PHs and key services operators

Develop operating partner alliances, specialized per type of asset

Relations with and participation in guilds

## Strategic communications and brand positioning



Position the Manager and the vehicle in their interactions with stakeholders

Strengthen the Brand's presence in key industry scenarios

Develop the company's spokespersons skills and knowledge on specialized topics

Being industry benchmarks on the generation of valuable contents for different the different stakeholders

Structure the contents' marketing strategy in digital channels

Develop education plans for the different stakeholders on key business issues

Strengthen the strategic communication process for Crisis Management

## Business innovation and digital transformation



Structure the data architecture to facilitate business intelligence for decision making purposes

Digitize the key business processes

Implement self-management tools for all the main stakeholders

Promote information integration channels with the business partners

Strengthen good cybersecurity practices in the business's information management

Streamline the vehicle and its assets operation through the relevant processes' standardization and optimization

**An expert real estate manager**



Consolidate a differential value promise for the attraction of human talent

Optimize the human talent's performance management model

Evolve the development plan and corporate training program

Maintain an updated human talent retention plan

Implement a leadership model that consolidates the organizational culture